

2020 FINANCIAL INFORMATION RETURN

Municipality: **Thames Centre M**
Tier: **Lower-Tier**
Area: **Middlesex Co**

MSO Office: **Western Ontario**
Asmt Code: **3926**
MAH Code: **59622**

Submitting: **FIR Schedules Only**
Version: **2020.01001**

DECLARATION OF THE MUNICIPAL TREASURER

Pursuant to the information required by the Province of Ontario under the Municipal Affairs Act, the following schedules are attached:

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For the purposes of this Financial Information Return, the amounts disclosed on the attached schedules are in agreement with the books and records of the municipality and its consolidated entities.

This Financial Information Return has been prepared in accordance with the Financial Information Return instructions.

Questions regarding the information contained in the Schedules should be addressed to:

0020	Name	Kim Grogan
0022	Telephone	519-268-7334
0024	Fax	519-268-3928
0028	Email (Required)	kgrogan@thamescentre.on.ca
0030	Website address of Municipality	www.thamescentre.on.ca
0091	Municipal Auditor	Christene Scrimgeour
0092	Municipal Audit Firm	Scrimgeour & Company
0095	Municipal Auditor's Email (Required)	christene@scrimgeour.com
0090	Municipal Treasurer	Kim Grogan
0093	Municipal Treasurer's Email (Required)	kgrogan@thamescentre.on.ca
0094	Date	2022-06-28

Signature of Municipal Treasurer

Signature	Date

0070	Outstanding In-Year Critical Errors	0
0075	Schedule 54: Cashflow - Direct or Indirect Method Chosen	INDIRECT
0077	Method used to allocate Program Support to other functions in Schedule 40	Other Method (Please describe below)
0078	If "Other Method" is selected in line 0077, please describe method of allocating Program Support	Information Services Allocations based on Full Time Equivalent

Municipal Data	Municipal Data 1 (#)	Data Source 2 (List)
0040	Households	MPAC
0041	Population	Stats Can
0042	Youth Population	Stats Can

2020.01

FIR2020: Thames Centre M

Asmt Code: 3926

MAH Code: 59622

**Schedule 10
CONSOLIDATED STATEMENT OF OPERATIONS: REVENUE**

for the year ended December 31, 2020

STATEMENT OF OPERATIONS: REVENUE		Own Purposes Revenue
		1
		\$
0299	Property Taxation	
	Taxation - Own Purposes (SLC 26 9199 04 - 72 2899 07) For UT (SLC 28 0299 12 - 28 0299 08)	10,585,497
0499	Payments-In-Lieu of Taxation (SLC 26 9599 08) For UT (SLC 28 0299 08)	53,963
9940	Subtotal	10,639,460
0510	Estimated tax revenue	
	Government Transfers	
0620	Ontario Municipal Partnership Fund (OMPF)	884,300
0625	Ontario Cannabis Legalization Implementation Fund (OCLIF)	0
0626	Safe Restart Agreement: Municipal Operating Funding	315,200
0627	Safe Restart Agreement: Public Transit Funding	
0628	Social Services Relief Fund (SSRF)	
0695	Other	
0696	Other	
0697	Other	
0698	Other	
0699	Subtotal	1,199,500
	Conditional Grants	
0810	Ontario conditional grants (SLC 12 9910 01)	736,539
0815	Ontario Grants for Tangible Capital Assets (SLC 12 9910 05)	56,422
0820	Canada conditional grants (SLC 12 9910 02)	4,732
0825	Canada Grants for Tangible Capital Assets (SLC 12 9910 06)	18,300
0830	Deferred revenue earned (Provincial Gas Tax) (SLC 60 1042 01 + SLC 60 1045 01)	0
0831	Deferred revenue earned (Canada Gas Tax) (SLC 60 1047 01 + SLC 60 1048 01)	1,092,643
0899	Subtotal	1,908,636
1098	Revenue from other municipalities for Tangible Capital Assets (SLC 12 9910 07)	45,792
1099	Revenue from other municipalities (SLC 12 9910 03)	133,072
1299	Total User Fees and Service Charges (SLC 12 9910 04)	5,335,124
	Licences, permits, rents, etc.	
1410	Trailer revenue and permits	
1420	Licences and permits	31,367
1430	Rents, concessions and franchises	49,615
1431	Royalties	
1432	Green Energy	
1498	Other	
1499	Subtotal	80,982
	Fines and penalties	
1605	Provincial Offences Act (POA) <i>Municipality which administers POA only</i>	
1610	Other fines	
1620	Penalties and interest on taxes	138,336
1698	Other	
1699	Subtotal	138,336
	Other revenue	
1805	Investment income	229,321
1806	Interest earned on reserves and reserve funds	
1811	Gain/Loss on sale of land & capital assets	1,045,981
1812	Deferred revenue earned (Development Charges) (SLC 60 1025 01 + SLC 60 1026 01)	-828,861
1813	Deferred revenue earned (Recreational land (The Planning Act)) (SLC 60 1032 01 + SLC 60 1035 01)	0
1814	Other Deferred revenue earned	
1830	Donations	826,110
1831	Donated Tangible Capital Assets (SLC 53 0610 01)	1,027,733
1840	Sale of publications, equipment, etc.	
1850	Contributions from non-consolidated entities	
1865	Other Revenues from Government Business Enterprise (ie. Dividends, etc.)	
1870	Gaming and Casino Revenues	
1890	Other	-75,000
1891	Other	-232,727
1892	Other	43,259
1893	Other	
1894	Other	
1895	Other	
1896	Other	
1897	Other	
1898	Other	
1899	Subtotal	2,035,816
1880	Municipal Land Transfer Tax (City of Toronto Act, 2006)	
1886	Transient Accommodation Tax	
1905	Increase/Decrease in Government Business Enterprise equity	
9910	TOTAL Revenues	21,516,718

2020.01

FIR2020: Thames Centre M

Schedule 10

Asmt Code: 3926

CONSOLIDATED STATEMENT OF OPERATIONS: REVENUE

MAH Code: 59622

for the year ended December 31, 2020

Continuity of Accumulated Surplus/(Deficit)		1
		\$
2010	PLUS: Total Revenues (SLC 10 9910 01)	21,516,718
2020	LESS: Total Expenses (SLC 40 9910 11)	17,858,965
2030	PLUS:	
2040	PLUS:	
2045	PLUS: PSAB Adjustments	
2099	Annual Surplus/(Deficit)	3,657,753
2060	Accumulated surplus/(deficit) at the beginning of year	131,750,608
2061	Prior period adjustments	
2062	Restated accumulated surplus/(deficit) at the beginning of year	131,750,608
2063	Other comprehensive Income (loss)	
9950	Accumulated surplus/(deficit) at the end of year (SLC 10 2099 01 + SLC 10 2062 01 + SLC 10 2063 01)	135,408,361

Continuity of Government Business Enterprise Equity		1
		\$
6010	Government Business Enterprise Equity, beginning of year	0
6020	PLUS: Net Income for Government Business Enterprise for year	
6060	PLUS:	
6090	Government Business Enterprise Equity, end of year	0

Total of line 0899 includes:		1
Provincial Gas Tax Funding		\$
4018	Provincial Gas Tax for Transit operating expenses	
4019	Provincial Gas Tax for Transit capital expenses	
4020	Provincial Gas Tax	0

Total of line 0899 includes:		1
Canada Gas Tax Funding		\$
4025	General Government	
Transportation Services:		
4030	Roads - Paved	711,071
4031	Roads - Unpaved	281,316
4032	Roads - Bridges and Culverts	100,256
4033	Roadways - Traffic Operations & Roadside	
4040	Transit - Conventional	
4041	Transit - Disabled & special needs	
4045	Air transportation	
4046	Other	
4047	Short-Line Rail	
4048	Short-Sea Shipping	
Environmental Services:		
4060	Wastewater collection/conveyance	
4061	Wastewater treatment & disposal	
4062	Urban storm sewer system	
4063	Rural storm sewer system	
4064	Water treatment	
4065	Water distribution/transmission	
4066	Solid waste collection	
4067	Solid waste disposal	
4068	Waste diversion	
4069	Other	
4075	Recreation Facilities - All Other	
4076	Cultural services	
4080	Commercial and industrial	
4081	Broadband Connectivity	
4082	Tourism Infrastructure	
4083	Brownfield Redevelopment	
4084	Other	
4099	Canada Gas Tax used for Capital Investments	1,092,643
4205	Federal Gas Tax for Operating expenses: Capacity Building	
4299	Canada Gas Tax Recognized in the year	1,092,643

FIR2020: Thames Centre M

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Schedule 12
GRANTS, USER FEES AND SERVICE CHARGES
for the year ended December 31, 2020

	Ontario Conditional Grants	Canada Conditional Grants	Other Municipalities	User Fees and Service Charges	Ontario Grants - Tangible Capital Assets	Canada Grants - Tangible Capital Assets	Other Municipalities - Tangible Capital Assets
	1	2	3	4	5	6	7
	\$	\$	\$	\$	\$	\$	\$
0299 General government		3,160		18,342			
Protection services							
0410 Fire	1,455			28,377			
0420 Police	6,094						
0421 Court Security	8,047						
0422 Prisoner Transportation							
0430 Conservation authority							
0440 Protective inspection and control	60			1,185			
0445 Building permit and inspection services				395,427			
0450 Emergency measures							
0460 Provincial Offences Act (POA)			3,311				
0498 Other							
0499 Subtotal	15,656	0	3,311	424,989	0	0	0
Transportation services							
0611 Roads - Paved				7,452	46,771		
0612 Roads - Unpaved							
0613 Roads - Bridges and Culverts							
0614 Roads - Traffic Operations & Roadside	423,173				501		45,792
0621 Winter Control - Except sidewalks, Parking Lots							
0622 Winter Control - Sidewalks, Parking Lots Only							
0631 Transit - Conventional							
0632 Transit - Disabled & special needs							
0640 Parking							
0650 Street lighting							
0660 Air transportation							
0698 Other							
0699 Subtotal	423,173	0	0	7,452	47,272	0	45,792
Environmental services							
0811 Wastewater collection/conveyance				1,127,987			
0812 Wastewater treatment & disposal							
0821 Urban storm sewer system				158,397			
0822 Rural storm sewer system							
0831 Water treatment							
0832 Water distribution/transmission				1,853,547	9,150	18,300	
0840 Solid waste collection				768,871			
0850 Solid waste disposal				45,016			
0860 Waste diversion	152,913			77,867			
0898 Other							
0899 Subtotal	152,913	0	0	4,031,685	9,150	18,300	0
Health services							
1010 Public health services							
1020 Hospitals							
1030 Ambulance services							
1035 Ambulance dispatch							
1040 Cemeteries				85,882			
1098 Other							
1099 Subtotal	0	0	0	85,882	0	0	0
Social and family services							
1210 General assistance							
1220 Assistance to aged persons							
1230 Child care							
1298 Other							
1299 Subtotal	0	0	0	0	0	0	0
Social Housing							
1410 Public Housing							
1420 Non - Profit/Cooperative Housing							
1430 Rent Supplement Programs							
1497 Other							
1498 Other							
1499 Subtotal	0	0	0	0	0	0	0
Recreation and cultural services							
1610 Parks				16,847			
1620 Recreation programs				9,546			
1631 Recreation facilities - Golf Course, Marina, Ski Hill							
1634 Recreation facilities - All Other	68,406	1,572		629,220			
1640 Libraries			129,761				
1645 Museums							
1650 Cultural services							
1698 Other							
1699 Subtotal	68,406	1,572	129,761	655,613	0	0	0
Planning and development							
1810 Planning and zoning				76,950			
1820 Commercial and industrial	5,500						
1830 Residential development							
1840 Agriculture and reforestation	70,891						
1850 Tile drainage/shoreline assistance				34,211			
1898 Other							
1899 Subtotal	76,391	0	0	111,161	0	0	0
1910 Other							
9910 TOTAL	736,539	4,732	133,072	5,335,124	56,422	18,300	45,792

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Schedule 20 TAXATION INFORMATION for the year ended December 31, 2020

General Information

1. Optional Property Classes in Effect

		2
		Y or N
0202	N New Multi-Residential	N
0205	G Parking Lot (Includes CJ, CR, CX, CY, CZ)	N
0210	D Office Building	N
0215	S Shopping Centre	N
0220	L Large Industrial	N
0225	Other <input type="text"/>	N

2. Capping Parameters and Results

	Exit capping immediately	Decrease - Percentage Retained	Tax Adjustment - Increases	Net Class Impact	Annualized Tax Limit	CVA Tax Limit	CVA Threshold Value for Protected Properties	CVA Threshold Value for Clawed Back Properties	Exclude Properties Previously at CVA Tax	Exclude Properties that go from Capped to Clawed Back	Exclude Properties that go from Clawed Back to Capped
	1	2	3	4	5	6	7	8	9	10	11
	Y or N	%	\$	\$	%	%	\$	\$	Y or N	Y or N	Y or N
0320	M Multi-Residential	Y									
0330	C Commercial	Y									
0340	I Industrial	Y									

3. Graduated Taxation (Tax Bands)

	Grad. Tax Rates in Effect?	Number of Tax Bands	Low Band		Middle Band	
			CVA Boundary	% of Highest Band Rate	CVA Boundary	% of Highest Band Rate
	2	3	4	5	6	7
	Y or N	#	\$	%	\$	%
0610	C Commercial	N				
0611	G Parking Lot	N				
0612	D Office Building	N				
0613	S Shopping Centre	N				
0620	I Industrial	N				
0621	L Large Industrial	N				

4. Phase-In Program in Effect (Most recent Phase-In only)

	Phase-In Program in Effect?	Year Current Phase-In Initiated	Term of Current Phase-In
	2	3	4
	Y or N	Year	# of Yrs
0805	R Residential	N	
0810	M Multi-Residential	N	
0815	N New Multi-Residential	N	
0820	C Commercial (Includes G, D, S)	N	
0840	I Industrial (Includes L)	N	
0850	F Farmland	N	
0855	T Managed Forest	N	
0860	P Pipeline	N	

5. Rebates for Eligible Charities

	2
	%
1010	Rebate Percentage for Eligible Charities (SLC 72.2099 xx)
	40.0%

6. Property Tax Due Dates for Current Year

To be completed by Single/Lower-tier Municipalities Only

	INTERIM Billing Installments			FINAL Billing Installments			
	Installments	First Due Date	Last Due Date	Installments	First Due Date	Last Due Date	
	2	3	4	5	6	7	
	#	YYYYMMDD	YYYYMMDD	#	YYYYMMDD	YYYYMMDD	
1210	R Residential	2	20200227	20200528	2	20200828	20201029
1220	M Multi-Residential	2	20200227	20200528	2	20200828	20201029
1230	F Farmland	2	20200227	20200528	2	20200828	20201029
1240	T Managed Forest	2	20200227	20200528	2	20200828	20201029
1250	C Commercial	2	20200227	20200528	2	20200828	20201029
1260	I Industrial	2	20200227	20200528	2	20200828	20201029
1270	P Pipeline	2	20200227	20200528	2	20200828	20201029
1298	Other <input type="text"/>						

1

2

3

FIR2020: Thames Centre M

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MUNICIPAL and SCHOOL BOARD
for the year ended

1. GENERAL PURPOSE LEVY INFORMATION

	Phase-In Taxable Assessment		LT/ST Taxes	UT Taxes	Education Taxes
9299 TOTAL	3,111,191,800		10,653,889	9,144,776	5,714,438

RTC RTQ LIST	Tax Band	Property Class	Tax Rate Description	Tax Ratio	Percent of Full Rate	CVA Assessment	Phase-In Taxable Assessment	Tax Rates				Municipal Taxes		Education Taxes
								LT / ST	UT	EDUC	TOTAL	LT / ST	UT	Taxes
1	2	3	4	5	6	7	16	8	9	10	11	12	13	14
					%	\$	\$	0.00000%	0.00000%	0.00000%	0.00000%	\$	\$	\$
2001	0	Thames Centre M												
0010	RT	0 Residential	Full Occupied	1.000000	100%	1,748,487,281	1,748,487,281	0.455690%	0.391142%	0.153000%	0.999832%	7,967,682	6,839,068	2,675,186
0050	MT	0 Multi-Residential	Full Occupied	1.769700	100%	6,901,000	6,901,000	0.806435%	0.692204%	0.153000%	1.651639%	55,652	47,769	10,559
0110	FT	0 Farmland	Full Occupied	0.250000	100%	1,121,322,193	1,121,322,193	0.113923%	0.097786%	0.038250%	0.249959%	1,277,444	1,096,496	428,906
0140	TT	0 Managed Forest	Full Occupied	0.250000	100%	3,074,400	3,074,400	0.113923%	0.097786%	0.038250%	0.249959%	3,502	3,006	1,176
0210	CT	0 Commercial	Full Occupied	1.144900	100%	81,068,205	81,068,205	0.521720%	0.447818%	1.220720%	2.190258%	422,949	363,038	989,616
0240	CU	0 Commercial	Excess Land	1.144900	70%	2,106,400	2,106,400	0.365204%	0.313473%	1.220720%	1.899397%	7,693	6,603	25,713
0270	CX	0 Commercial	Vacant Land	1.144900	70%	1,126,600	1,126,600	0.365204%	0.313473%	1.220720%	1.899397%	4,114	3,532	13,753
0340	ST	0 Shopping Centre	Full Occupied	1.144900	100%	745,959	745,959	0.521720%	0.447818%	1.220720%	2.190258%	3,892	3,341	9,106
0510	IT	0 Industrial	Full Occupied	1.745100	100%	15,668,662	15,668,662	0.795225%	0.682582%	1.250000%	2.727807%	124,601	106,951	195,858
0515	IH	0 Industrial	Full Occupied, Shared PIL	1.745100	100%	181,900	181,900	0.795225%	0.682582%	1.250000%	2.727807%	1,447	1,242	2,274
0540	IU	0 Industrial	Excess Land	1.745100	65%	170,000	170,000	0.516896%	0.443678%	1.250000%	2.210574%	879	754	2,125
0570	IX	0 Industrial	Vacant Land	1.745100	65%	2,747,100	2,747,100	0.516896%	0.443678%	1.250000%	2.210574%	14,200	12,188	34,339
0710	PT	0 Pipeline	Full Occupied	1.055500	100%	46,452,000	46,452,000	0.480981%	0.412850%	1.144706%	2.038537%	223,425	191,777	531,739
2140	JT	0 Industrial, NConstr.	Full Occupied	1.745100	100%	25,839,800	25,839,800	0.795225%	0.682582%	0.980000%	2.457807%	205,485	176,378	253,230
2145	JU	0 Industrial, NConstr.	Excess Land	1.745100	65%	916,700	916,700	0.516896%	0.443678%	0.980000%	1.940574%	4,738	4,067	8,984
2235	KT	0 Large Ind., NConstr.	Full Occupied	1.745100	100%	19,695,000	19,695,000	0.795225%	0.682582%	0.980000%	2.457807%	156,620	134,435	193,011
2440	XT	0 Commercial, NConstr.	Full Occupied	1.144900	100%	33,551,700	33,551,700	0.521720%	0.447818%	0.980000%	1.949538%	175,046	150,251	328,807
2445	XU	0 Commercial, NConstr.	Excess Land	1.144900	70%	989,100	989,100	0.365204%	0.313473%	0.980000%	1.658677%	3,612	3,101	9,693
0920	C7	0 Commercial	Small Scale On Farm Business	1.144900	100%	97,800	97,800	0.521720%	0.447818%	0.245000%	1.214538%	510	438	240
2155	J7	0 Industrial, NConstr.	Small Scale On Farm Business	1.745100	100%	50,000	50,000	0.795225%	0.682582%	0.245000%	1.722807%	398	341	123
												0	0	0
9201			Subtotal			3,111,191,800	3,111,191,800					10,653,889	9,144,776	5,714,438

Schedule 22
INDIVIDUAL TAXATION
December 31, 2020

TOTAL
25,513,103

TOTAL
15
\$

17,481,936
113,980
2,802,846
7,684
1,775,603
40,009
21,399
16,339
427,410
4,963
3,758
60,727
946,941
635,093
17,789
484,066
654,104
16,406
1,188
862
0
25,513,103

FIR2020: Thames Centre M

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Schedule 22 MUNICIPAL and SCHOOL BOARD TAXATION for the year ended December 31, 2020

		Municipal Taxes		Education Taxes	TOTAL
		LT / ST	UT	14	15
		12	13		
		\$	\$	\$	\$
4. ADJUSTMENTS TO TAXATION					
7010	Adjustments for properties, shared as if Payment-In-Lieu (Hydro properties RTQ = H, J, K)				0
5. SUPPLEMENTARY TAXES					
9799	Total of all supplementary taxes (Supps, Omits, Section 359)	166,165	142,417	71,689	380,271
6. AMOUNT LEVIED BY TAX RATE					
9910	TOTAL Levied by Tax Rate	10,820,054	9,287,193	5,786,127	25,893,374
7. AMOUNTS ADDED TO TAX BILL					
8005	Local improvements				0
8010	Sewer and water service charges				0
8015	Sewer and water connection charges				0
8020	Fire service charges				0
8025	Minimum tax (differential only)				0
8030	Municipal drainage charges				0
8035	Waste management collection charges				0
8040	Business improvement area				0
8097	Other <input type="text"/>				0
9890	Subtotal	0	0	0	0
8. OTHER TAXATION AMOUNTS					
8045	Railway rights-of-way (RTC = W)	15,678	13,458	37,436	66,572
8050	Utility transmission and utility corridors (RTC = U)	344	295		639
8098	Other <input type="text"/> Hydro One	4,835		-2,274	2,561
9892	Subtotal	20,857	13,753	35,162	69,772
9. TOTAL AMOUNT LEVIED					
9990	TOTAL Levies	10,840,911	9,300,946	5,821,289	25,963,146

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Sche
PAYMENTS-IN-LIEU of TA
for the year ended Decer

1. GENERAL PURPOSE PAYMENTS-IN-LIEU

9299	TOTAL	PIL Phased-In Assessment 2,286,800	LT/ST PILS 11,796	UT PILS 10,124	Education PILS 23,291
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KIC DTY 1 LIST	Tax Band 2 LIST	Property Class 3	Tax Rate Description 4	Tax Ratio 5	Percent of Full Rate 6 %	PIL CVA Assessment 7 \$	PIL Phased-In Assessment 16 \$	Tax Rates				Municipal PILS		Education
								LT / ST 8	UT 9	EDUC 10	TOTAL 11	LT / ST 12 \$	UT 13 \$	PILS 14 \$
2001	0	Thames Centre M						0.000000%	0.000000%	0.000000%	0.000000%			
1015	RP 0	Residential	PIL: Full Occupied, Taxable Tenant of Province	1.000000	100%	120,500	120,500	0.455690%	0.391142%	0.153000%	0.999832%	549	471	184
1210	CF 0	Commercial	PIL: Full Occupied	1.144900	100%	1,675,200	1,675,200	0.521720%	0.447818%	1.220720%	2.190258%	8,740	7,502	20,450
1220	CG 0	Commercial	PIL: 'General' Only (No Educ.)	1.144900	100%	220,000	220,000	0.521720%	0.447818%		0.969538%	1,148	985	0
5010	HF 0	Landfill	PIL: Full Occupied	1.100000	100%	271,100	271,100	0.501259%	0.430256%	0.980000%	1.911515%	1,359	1,166	2,657
												0	0	0
												0	0	0
												0	0	0
												0	0	0
												0	0	0
												0	0	0
												0	0	0
												0	0	0
												0	0	0
												0	0	0
												0	0	0
												0	0	0
												0	0	0
												0	0	0
												0	0	0
												0	0	0
												0	0	0
												0	0	0
9201			Subtotal			2,286,800	2,286,800					11,796	10,124	23,291

2020.01

FIR2020: Thames Centre M

Asmt Code: 3926

MAH Code: 59622

Schedule 24 PAYMENTS-IN-LIEU of TAXATION

for the year ended December 31, 2020

		Municipal PILS		Education	TOTAL
		LT / ST 12	UT 13	PILS 14	15
		\$	\$	\$	\$
4. SUPPLEMENTARY PAYMENTS-IN-LIEU					
9799	Total of all supplementary PILS (Supps, Omits, Section 444)	5,570	4,747	13,490	23,807
5. PAYMENTS-IN-LIEU LEVIED BY TAX RATE					
9910	TOTAL PILS Levied by Tax Rate	17,366	14,871	36,781	69,018
6. AMOUNTS ADDED TO PAYMENTS-IN-LIEU					
8005	Local improvements				0
8010	Sewer and water service charges				0
8015	Sewer and water connection charges				0
8020	Fire service charges				0
8030	Municipal drainage charges				0
8035	Waste management collection charges				0
8040	Business improvement area				0
8097	Other <input type="text"/>				0
9890	Subtotal	0	0	0	0
7. OTHER PAYMENTS-IN-LIEU AMOUNTS					
8045	Railway rights-of-way (RTC = W) - from Ontario Enterprises				0
8046	Railway rights-of-way (RTC = W) - from Province				0
8050	Utility transmission and utility corridors (RTC = U) - from Ontario Enterprises				0
8051	Utility transmission and utility corridors (RTC = U) - from Province				0
8055	Institutional Payments - Heads and Beds (Mun. Act 323, 324)				0
8060	Hydro-electric Power Dams - from Province				0
8098	Other <input type="text"/>				0
9892	Subtotal	0	0	0	0
8. TOTAL PAYMENTS-IN-LIEU LEVIED					
9990	TOTAL PILS Levied	17,366	14,871	36,781	69,018

FIR2020: Thames Centre M

Asmt Code: 3926

MAH Code: 59622

TAXATION and PAYMENTS- for the ye

1. Municipal and School Board Taxation

		TOTAL				ENG - Public	FRE - Public	ENG - Separate			
9010 Legislated Percentage of Education Taxes distributed to each School Board (Applic. to Com, Ind, Pipelines)		100.000%				77.384%	0.887%	20.100%			
Property Class Group	Taxable Asmt. (CVA)	Taxable Asmt. (Wtd & Disc CVA)	Phase-In Taxable Asmt. (CVA)	Phase-In Taxable Asmt. (Wtd & Disc CVA)	TOTAL Taxes	Distribution of Education Taxes in column					
	16	2	18	17	3	LT / ST	UT	Education Taxes	ENG - Public	FRE - Public	ENG - Separate
	\$	\$	\$	\$	\$	4	5	6	7	8	9
0010 Residential	1,748,487,281	1,748,487,281	1,748,487,281	1,748,487,281	17,481,936	7,967,682	6,839,068	2,675,186	2,070,166	23,729	537,712
0050 Multi-residential	6,901,000	12,212,700	6,901,000	12,212,700	113,980	55,652	47,769	10,559	8,171	94	2,122
0110 Farmland	1,121,322,193	280,330,548	1,121,322,193	280,330,548	2,802,846	1,277,444	1,096,496	428,906	331,905	3,804	86,210
0140 Managed Forests	3,074,400	768,600	3,074,400	768,600	7,684	3,502	3,006	1,176	910	11	236
9110 Subtotal	2,879,784,874	2,041,799,129	2,879,784,874	2,041,799,129	20,406,446	9,304,280	7,986,339	3,115,827	2,411,152	27,638	626,280
0210 Commercial	84,399,005	95,517,982	84,399,005	95,517,982	1,838,199	435,266	373,611	1,029,322	796,531	9,130	206,894
0215 Commercial New Construction	34,540,800	39,206,036	34,540,800	39,206,036	670,510	178,658	153,352	338,500	261,945	3,002	68,039
0310 Parking Lot	0	0	0	0	0	0	0	0	0	0	0
0320 Office Building	0	0	0	0	0	0	0	0	0	0	0
0325 Office Building New Construction	0	0	0	0	0	0	0	0	0	0	0
0340 Shopping Centre	745,959	854,048	745,959	854,048	16,339	3,892	3,341	9,106	7,047	81	1,830
0345 Shopping Centre New Construction	0	0	0	0	0	0	0	0	0	0	0
9120 Subtotal	119,685,764	135,578,067	119,685,764	135,578,067	2,525,048	617,816	530,304	1,376,928	1,065,522	12,213	276,763
0510 Industrial	18,767,662	30,969,726	18,767,662	30,969,726	496,858	141,127	121,135	234,596	181,540	2,081	47,154
0515 Industrial New Construction	26,806,500	46,220,117	26,806,500	46,220,117	653,744	210,621	180,786	262,337	203,007	2,327	52,730
0610 Large Industrial	0	0	0	0	0	0	0	0	0	0	0
0615 Large Industrial New Construction	19,695,000	34,369,745	19,695,000	34,369,745	484,066	156,620	134,435	193,011	149,360	1,712	38,795
9130 Subtotal	65,269,162	111,559,587	65,269,162	111,559,587	1,634,668	508,368	436,356	689,944	533,906	6,120	138,679
0705 Landfill	0	0	0	0	0	0	0	0	0	0	0
0710 Pipelines	46,452,000	49,030,086	46,452,000	49,030,086	946,941	223,425	191,777	531,739	411,481	4,717	106,880
0810 Other Property Classes	0	0	0	0	0	0	0	0	0	0	0
9160 Adj. for shared PIL properties	0	0	0	0	0	0	0	0	0	0	0
9170 Supplementary Taxes	0	0	0	0	380,271	166,165	142,417	71,689	55,476	636	14,409
9180 Total Levied by Rate					25,893,374	10,820,054	9,287,193	5,786,127	4,477,537	51,324	1,163,010
9190 Amts Added to Tax Bill	0	0	0	0	0	0	0	0	0	0	0
9192 Other Taxation Amounts	0	0	0	0	69,772	20,857	13,753	35,162	27,210	312	7,067
9199 TOTAL before Adj.	3,111,191,800	2,337,966,869	3,111,191,800	2,337,966,869	25,963,146	10,840,911	9,300,946	5,821,289	4,504,747	51,636	1,170,077

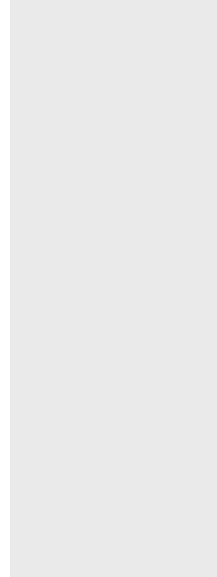
2. Payments-In-Lieu of Taxation

Property Class Group	PIL Asmt. (CVA)	PIL Asmt. (Wtd & Disc CVA)	Phase-In PIL Asmt. (CVA)	Phase-In PIL Asmt. (Wtd & Disc CVA)	Total PILs Levied	Municipal PILs		
	16	2	18	17	3	LT / ST	UT	Education PILs
	\$	\$	\$	\$	\$	4	5	6
1010 Residential	120,500	120,500	120,500	120,500	1,204	549	471	184
1050 Multi-residential	0	0	0	0	0	0	0	0
1110 Farmland	0	0	0	0	0	0	0	0
1140 Managed Forests	0	0	0	0	0	0	0	0
9210 Subtotal	120,500	120,500	120,500	120,500	1,204	549	471	184
1210 Commercial	1,895,200	2,169,814	1,895,200	2,169,814	38,825	9,888	8,487	20,450
1215 Commercial New Construction	0	0	0	0	0	0	0	0
1310 Parking Lot	0	0	0	0	0	0	0	0
1320 Office Building	0	0	0	0	0	0	0	0
1325 Office Building New Construction	0	0	0	0	0	0	0	0
1340 Shopping Centre	0	0	0	0	0	0	0	0
1345 Shopping Centre New Construction	0	0	0	0	0	0	0	0
9220 Subtotal	1,895,200	2,169,814	1,895,200	2,169,814	38,825	9,888	8,487	20,450
1510 Industrial	0	0	0	0	0	0	0	0
1515 Industrial New Construction	0	0	0	0	0	0	0	0
1610 Large Industrial	0	0	0	0	0	0	0	0
1615 Large Industrial New Construction	0	0	0	0	0	0	0	0
9230 Subtotal	0	0	0	0	0	0	0	0
1705 Landfill	271,100	298,210	271,100	298,210	5,182	1,359	1,166	2,657
1718 Pipelines	0	0	0	0	0	0	0	0
1810 Other Property Classes	0	0	0	0	0	0	0	0
9270 Supplementary PILs	0	0	0	0	23,807	5,570	4,747	13,490
9280 Total Levied by Rate					69,018	17,366	14,871	36,781
9290 Amts Added to PILs	0	0	0	0	0	0	0	0
9292 Other PIL Amounts	0	0	0	0	0	0	0	0
9299 TOTAL before Adj.	2,286,800	2,588,524	2,286,800	2,588,524	69,018	17,366	14,871	36,781

Part 3 contains Distribution of PILs by School Boards

Schedule 26
IN-LIEU SUMMARY
 Year ended December 31, 2020

FRE - Separate	Other
1.629%	0.000%
16 by School Board	
FRE - Separate	Other
10	11
\$	\$
43,579	0
172	0
6,987	0
19	0
50,757	0
16,768	0
5,514	0
0	0
0	0
0	0
148	0
0	0
22,430	0
3,822	0
4,273	0
0	0
3,144	0
11,239	0
0	0
8,662	0
1,168	0
94,256	0
573	0
94,829	0



FIR2020: Thames Centre M

Asmt Code: 3926

MAH Code: 59622

**Schedule 26
TAXATION and PAYMENTS-IN-LIEU SUMMARY**

for the year ended December 31, 2020

3. Payments-in-Lieu of Taxation: Distribution of Entitlements

Source of PILS	PILS Levied			TOTAL PILS Levied	Adjustment to PILS Levied	TOTAL PIL Entitlement	Distrib. of PIL Entitlement in Col. 7			Distribution of Education PILS in column 10 by School Board					
	LT / ST	UT	Education				LT / ST	UT	Education	English - Public	French - Public	English - Separate	French - Separate	Other	
	3	4	5	2	6	7	8	9	10	11	12	13	14	15	
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	
5010 Canada	501	430	1,172	2,103		2,103	1,673	430							
5020 Canada Enterprises				0		0									
Ontario															
Municipal Tax Assist. Act															
5210 Prev. Exempt Properties				0		0									
5220 Other Mun. Tax Asst. Act				0		0									
5230 Inst. Payments - Heads and Beds	0	0	0	0		0									
5232 Railway Rights-of-way	0	0	0	0		0									
5234 Utility Corridors/Transmission	0	0	0	0		0									
5236 Hydro-Electric Power Dams	0	0	0	0		0									
5240 Other [MTO]	549	471	184	1,204		1,204	549	471	184	142	2	37	3		
Ontario Enterprises															
5410 Ontario Mortgage and Housing Corporation				0		0									
5430 Liquor Control Board of Ont.	1,148	985		2,133		2,133	1,148	985							
5432 Railway Rights-of-way	0	0	0	0		0									
5434 Utility Corridors/Transmission	0	0	0	0		0									
5437 Ontario Lottery and Gaming Corp.				0		0									
5460 Other				0		0									
5610 Municipal Enterprises	15,168	12,985	35,425	63,578		63,578	50,593	12,985							
5910 Other Muns and Enterprises				0		0									
5950 Amounts Added to PIL	0	0	0	0		0									
9599 TOTAL	17,366	14,871	36,781	69,018	0	69,018	53,963	14,871	184	142	2	37	3	0	

FIR2020: Thames Centre M

Asmt Code: 3926
MAH Code: 59622

Sch
CONSOLIDATED STATEMENT OF OPERATIONS: B
for the year ended De

	Salaries, Wages and Employee Benefits	Interest on Long Term Debt	Materials	Contracted Services	Rents and Financial Expenses	External Transfers	Amortization	Total Expenses Before Adjustments	Inter-Functional Adjustments	Allocation of Program Support *
	1	2	3	4	5	6	16	7	12	13
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Social Housing										
1410 Public Housing								0		
1420 Non-Profit/Cooperative Housing								0		
1430 Rent Supplement Programs								0		
1497 Other								0		
1498 Other								0		
1499 Subtotal	0	0	0	0	0	0	0	0	0	0
Recreation and cultural services										
1610 Parks	124,627		113,769				105,254	343,650		
1620 Recreation programs	649		41,351					42,000		
1631 Rec. Fac. - Golf Crs, Marina, Ski Hill								0		
1634 Rec. Fac. - All Other	839,217	81,268	972,327	35,900			391,168	2,319,880	8,650	
1640 Libraries	6,908	30,487	40,327	3,494			94,091	175,307		
1645 Museums								0		
1650 Cultural services								0		
1698 Other								0		
1699 Subtotal	971,401	111,755	1,167,774	39,394	0	0	590,513	2,880,837	8,650	0
Planning and development										
1810 Planning and zoning	131,019		16,071					147,090		4,397
1820 Commercial and Industrial	5,284		69,192					74,476		
1830 Residential development								0		
1840 Agriculture and reforestation	175,273	2,358	6,762	12,966			996	198,355	4,397	
1850 Tile drainage/shoreline assistance			141					141		
1898 Other								0		
1899 Subtotal	311,576	2,499	92,025	12,966	0	0	996	420,062	8,794	0
1910 Other								0		
9910 TOTAL	4,687,960	211,126	4,852,662	3,746,062	5,261	184,341	4,171,553	17,858,965	0	0

Module 40
EXPENSES
December 31, 2020

Total Expenses
After Adjustments
11
\$

216,178
1,393,184
0
1,609,362

774,592
1,860,338
0
0
177,741
117,205
288,431
0
0
0
3,218,907

2,483,542
497,077
166,745
467,944
490,921
0
0
0
0
91,274
0
1,048,117
5,246,620

931,884
265,641
289,672
0
1,333,206
452,977
296,249
218,418
550,572
0
4,338,619

0
0
0
0
127,114
0
127,114

0
0
0
0

Module 40
EXPENSES
December 31, 2020

Total Expenses
After Adjustments
11
\$

0
0
0
0
0
0

343,690
42,000
0
2,328,530
175,307
0
0
0
2,889,487

151,487
74,476
0
202,752
141
0
428,856

0

17,858,965

FIR2020: Thames Centre M

Asmt Code: 3926
MAH Code: 59622

**Schedule 42
ADDITIONAL INFORMATION**
for the year ended December 31, 2020

Additional information contained in Schedule 40

		1
		\$
Total of column 1 includes:		
5010	Salaries and wages	3,781,911
5020	Employee benefits	906,049
5099	Total Salaries, Wages and Employee benefits (Not including line 5050)	4,687,960
5050	Salaries, Wages and Employee benefits capitalized on Schedule 51	
5098	Total Salaries, Wages and Employee benefits (including capitalized wages)	4,687,960
Total of column 3 includes:		
5110	Amounts for tax write-offs reported in SLC 40 0250 03	
Total of column 4 includes:		
5210	Municipal Property Assessment Corporation (MPAC)	
Total of column 5 includes:		
5610	Short term interest costs	
Total of column 6 includes:		
5810	Grants to charitable and non-profit organizations	
5820	Grants to universities and colleges	
Contributions to UNCONSOLIDATED joint local boards		
5840	Health unit	
5850	District Social Services Administration Board (DSSAB)	
5860	Consolidated Municipal Service Manager (CMSM)	
5870	Homes for the aged	
5880	Recreation boards	
5890	Fire area boards	
5895	Other <input type="text"/>	
5896	Other <input type="text"/>	
5897	Other <input type="text"/>	
5898	Other <input type="text"/>	
Tourism		
5991	Specify <input type="text"/>	
5992	Specify <input type="text"/>	
5993	Specify <input type="text"/>	
Total of column 11 includes:		
6009	Total COVID-19 Expenses as reported on SLC 40 0450 11	207,060
6010	Payments for long term commitments and liabilities financed from the consolidated statement of operations	

FIR2020: Thames Centre M

Asmt Code: 3926

MAH Code: 59622

Schedule 51
SCHEDULE OF TANGIBLE CAPITAL ASSETS
for the year ended December 31, 2020

ANALYSIS BY FUNCTIONAL CLASSIFICATION

	2020 Opening Net Book Value	COST				AMORTIZATION				2020 Closing Net Book Value	
		2020 Opening Cost Balance	Additions and Betterments	Disposals	Write Downs	2020 Closing Cost Balance	2020 Opening Amortization Balance	Annual Amortization	Amortization Disposal		2020 Closing Amortization Balance
	1	2	3	4	5	6	7	8	9	10	11
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Social Housing											
1410 Public Housing	0	0				0	0			0	0
1420 Non-Profit/Cooperative Housing	0	0				0	0			0	0
1430 Rent Supplement Programs	0	0				0	0			0	0
1497 Other	0	0				0	0			0	0
1498 Other	0	0				0	0			0	0
1499 Subtotal	0	0	0	0	0	0	0	0	0	0	0
Recreation and cultural services											
1610 Parks	1,613,308	2,638,112	107,522			2,745,634	1,024,804	106,254		1,130,058	1,615,576
1620 Recreation programs	0	0				0	0			0	0
1631 Rec. Fac. - Golf Crs, Marina, Ski Hill	0	0				0	0			0	0
1634 Rec. Fac. - All Other	11,307,925	15,235,036	1,475,615	289,185		16,421,466	3,927,111	391,168	203,178	4,115,101	12,306,365
1640 Libraries	1,592,533	2,436,418	0			2,436,418	643,886	94,091		937,976	1,498,442
1645 Museums	0	0				0	0			0	0
1650 Cultural services	0	0				0	0			0	0
1698 Other	0	0				0	0			0	0
1699 Subtotal	14,513,766	20,309,566	1,583,137	289,185	0	21,603,518	5,795,800	590,513	203,178	6,189,135	15,420,383
Planning and development											
1810 Planning and zoning	0	0				0	0			0	0
1820 Commercial and Industrial	0	0				0	0			0	0
1830 Residential development	0	0				0	0			0	0
1840 Agriculture and reforestation	68,696	79,644	0			79,644	10,992	996		11,948	67,696
1850 Tile drainage/shoreline assistance	0	0				0	0			0	0
1898 Other	0	0				0	0			0	0
1899 Subtotal	68,692	79,644	0	0	0	79,644	10,992	996	0	11,948	67,696
1910 Other	0	0				0	0			0	0
9910 Total Tangible Capital Assets	115,979,406	187,301,236	6,043,372	1,611,270	0	191,733,338	71,321,830	4,171,553	932,367	74,561,026	117,172,312

FIR2020: Thames Centre M **Schedule 51**
Asmt Code: 3926 **SCHEDULE OF TANGIBLE CAPITAL ASSETS**
MAH Code: 59622 **for the year ended December 31, 2020**

SEGMENTED BY ASSET CLASS

		2020 Opening Net Book Value (NBV) 1 \$	2020 Closing Net Book Value (NBV) 11 \$
General Capital Assets			
2005	Land	5,148,449	5,148,449
2010	Land Improvements	2,555,521	3,287,667
2020	Buildings	26,307,079	25,925,662
2030	Machinery & Equipment	536,426	767,688
2040	Vehicles	3,604,593	3,429,193
2097	Other	0	
2098	Other	0	
2099	Total General Capital Assets	38,152,068	38,558,659
Infrastructure Assets			
		2020 Opening Net Book Value (NBV) 1 \$	2020 Closing Net Book Value (NBV) 11 \$
2205	Land	0	
2210	Land Improvements	0	
2220	Buildings	0	
2230	Machinery & Equipment	0	
2240	Vehicles	0	
2250	Linear Assets	77,827,338	78,613,653
2297	Other	0	
2298	Other	0	
2299	Total Infrastructure Assets	77,827,338	78,613,653
9920	Total Tangible Capital Assets	115,979,406	117,172,312
2405	Construction-in-progress	8,476,081	16,549,283
9921	Total Tangible Capital Assets and Construction-in-progress	124,455,487	133,721,595

FIR2020: Thames Centre M

Asmt Code: 3926

MAH Code: 59622

SCHEDULE OF TANGIBLE CAPITAL ASSET: CONSTRUCTION-IN-PROGRESS

Schedule 51

for the year ended December 31, 2020

ANALYSIS BY FUNCTIONAL CLASSIFICATION

		COST			
		2020 Opening Balance	Expenditures in 2020	Less Assets Capitalized	2020 Closing Balance
		1	2	3	4
		\$	\$	\$	\$
0299	General government	0			0
	Protection services				
0410	Fire	0			0
0420	Police	0			0
0421	Court Security	0			0
0422	Prisoner Transportation	0			0
0430	Conservation authority	0			0
0440	Protective inspection and control	0			0
0445	Building permit and inspection services	0			0
0450	Emergency measures	0			0
0460	Provincial Offences Act (POA)	0			0
0498	Other	0			0
0499	Subtotal	0	0	0	0
	Transportation services				
0611	Roads - Paved	1,966	258,891	260,857	0
0612	Roads - Unpaved	0			0
0613	Roads - Bridges and Culverts	0	20,352		20,352
0614	Roadways - Traffic Operations & Roadside	0	45,792		45,792
0621	Winter Control - Except sidewalks, Parking Lots	20,352	7,836	28,188	0
0622	Winter Control - Sidewalks, Parking Lots Only	0			0
0631	Transit - Conventional	0			0
0632	Transit - Disabled & special needs	0			0
0640	Parking	0			0
0650	Street lighting	0			0
0660	Air transportation	0			0
0698	Other Fleet	743,372	793,520	97,990	1,438,902
0699	Subtotal	765,690	1,126,391	387,035	1,505,046
	Environmental services				
0811	Wastewater collection/conveyance	2,153,361	3,598,190		5,751,551
0812	Wastewater treatment & disposal	4,806,954	571,283	7,816	5,370,421
0821	Urban storm sewer system	0			0
0822	Rural storm sewer system	0			0
0831	Water treatment	301,925	40,138	246,331	95,732
0832	Water distribution/transmission	200,450	120,238		320,688
0840	Solid waste collection	0			0
0850	Solid waste disposal	0			0
0860	Waste diversion	0			0
0898	Other	0			0
0899	Subtotal	7,462,690	4,329,849	254,147	11,538,392
	Health services				
1010	Public health services	0			0
1020	Hospitals	0			0
1030	Ambulance services	0			0
1035	Ambulance dispatch	0			0
1040	Cemeteries	49,762		49,762	0
1098	Other	0			0
1099	Subtotal	49,762	0	49,762	0
	Social and family services				
1210	General assistance	0			0
1220	Assistance to aged persons	0			0
1230	Child care	0			0
1298	Other	0			0
1299	Subtotal	0	0	0	0
	Social Housing				
1410	Public Housing	0			0
1420	Non-Profit/Cooperative Housing	0			0
1430	Rent Supplement Programs	0			0
1497	Other	0			0
1498	Other	0			0
1499	Subtotal	0	0	0	0
	Recreation and cultural services				
1610	Parks	0			0
1620	Recreation programs	0			0
1631	Rec. Fac. - Golf Crs, Marina, Ski Hill	0			0
1634	Rec. Fac. - All Other	197,939	4,155,208	847,302	3,505,845
1640	Libraries	0			0
1645	Museums	0			0
1650	Cultural services	0			0
1698	Other	0			0
1699	Subtotal	197,939	4,155,208	847,302	3,505,845
	Planning and development				
1810	Planning and zoning	0			0
1820	Commercial and Industrial	0			0
1830	Residential development	0			0
1840	Agriculture and reforestation	0			0
1850	Tile drainage/shoreline assistance	0			0
1898	Other	0			0
1899	Subtotal	0	0	0	0
1910	Other	0			0
9910	Total Construction-In-Progress	8,476,081	9,611,448	1,538,246	16,549,283

FIR2020: Thames Centre M

Asmt Code: 3926
MAH Code: 59622

Schedule 53

CONSOLIDATED STATEMENT OF CHANGE IN NET FINANCIAL ASSETS (NET DEBT) AND TANGIBLE CAPITAL ASSET ACQUISITION FINANCING/DONATIONS
for the year ended December 31, 2020

CONSOLIDATED STATEMENT OF CHANGE IN NET FINANCIAL ASSETS (NET DEBT)

		1
		\$
1010	Annual Surplus/(Deficit) (SLC 10 2099 01)	3,657,753
1020	Acquisition of tangible capital assets	-4,629,177
1030	Amortization of tangible capital assets (SLC 51 9910 08)	4,171,553
1031	Contributed (Donated) tangible capital assets	-1,027,733
1032	Change in construction-in-progress	-8,073,202
1040	(Gain)/Loss on sale of tangible capital assets	292,451
1050	Proceeds on sale of tangible capital assets	
1060	Write-downs of tangible capital assets	
1070	Other <input type="text"/>	
1071	Other <input type="text"/>	
1099	Subtotal	-9,266,108
1210	Change in supplies inventories	
1220	Change in prepaid expenses	-13,839
1230	Other <input type="text"/>	
1299	Subtotal	-13,839
1410	(Increase)/decrease in net financial assets/net debt	-5,622,194
1420	Net financial assets (net debt), beginning of year	7,143,402
1421	Other comprehensive income (loss)	
9910	Net financial assets (net debt), end of year	1,521,208

SOURCES OF FINANCING FOR TCA ACQUISITIONS / DONATIONS

		1
		\$
Long Term Liabilities Incurred		
0205	Canada Mortgage and Housing Corporation (CMHC)	
0210	Ontario Financing Authority	
0215	Commercial Area Improvement Program	
0220	Other Ontario housing programs	
0235	Serial debentures	
0240	Sinking fund debentures	
0245	Long term bank loans	
0250	Long term reserve fund loans	
0255	Lease purchase agreements (Tangible capital leases)	
0260	Construction Financing Debentures	
0265	Infrastructure Ontario	
0297	Other <input type="text"/>	
0298	Other <input type="text"/>	
0299	Subtotal	0
Financing from Dedicated Revenue		
0405	Municipal Property Tax by Levy	
0406	Reserves and Reserve funds (SLC 60 1012 01 + SLC 60 1012 02 + SLC 60 1012 03)	3,767,484
0410	Municipal User Fees & Service Charges	
0415	Development Charges (SLC 61 0299 08)	-1,090,313
0416	Recreation land (The Planning Act) (SLC 60 1032 01)	0
0419	Donations	
0420	Other <input type="text"/>	
0446	Proceeds from the sale of Tangible Capital Assets, etc.	
0447	Investment income	
0448	Prepaid special charges	
0495	Other <input type="text"/>	
0496	Other <input type="text"/>	
0497	Other <input type="text"/>	
0498	Other <input type="text"/>	
0501	Subtotal	2,677,171
Government Transfers		
0425	Capital Grants: Federal (SLC 12 9910 06 - (SLC 10 4099 01 - SLC 60 1047 01)	18,300
0430	Capital Grants: Provincial (SLC 12 9910 05 - (SLC 10 4019 01 - SLC 60 1045 01)	56,422
0435	Capital Grants: Other Municipalities (SLC 12 9910 07)	45,792
0440	Canada Gas Tax (SLC 10 4099 01)	1,092,643
0445	Provincial Gas Tax (SLC 10 4019 01)	0
0502	Subtotal	1,213,157
0499	Subtotal	3,890,328
0610	Contributed (Donated) tangible capital assets	1,027,733
9920	Total Capital Financing	4,918,061
0810	Unexpended Capital Financing or (Unfinanced Capital Outlay)	-8,812,051

FIR2020: Thames Centre M

Schedule 54

Asmt Code: 3926
MAH Code: 59622

CONSOLIDATED STATEMENT OF CASH FLOW - DIRECT METHOD
for the year ended December 31, 2020

* Municipalities must choose either the direct or indirect method. If indirect method is chosen, please use Schedule 54B.

CONSOLIDATED STATEMENT OF CASH FLOW - DIRECT METHOD

		2020 Actual 1 \$
Operating Transactions		
Cash received from		
0210	Taxes	
0220	Transfers	
0230	User Fees	
0240	Fees, Permits, Licenses and Fines	
0250	Enterprises	
0260	Investments	
0298	Other <input type="text"/>	
0299	Subtotal	0
Cash paid for		
0410	Salaries, Wages and Employment Contracts and Benefits	
0420	Material and Supplies	
0430	Contracted Services	
0440	Financing Charges	
0450	External Transfers	
0498	Other <input type="text"/>	
0499	Subtotal	0
2099	Cash provided by operating transactions	0
Capital Transactions		
0610	Proceeds on sale of tangible capital assets	
0620	Cash used to acquire tangible capital assets	
0630	Change in construction-in-progress	
0698	Other <input type="text"/>	
0699	Cash applied to capital transactions	0
Investing Transactions		
0810	Proceeds from portfolio investments	
0820	Portfolio investments	
0898	Other <input type="text"/>	
0899	Cash provided by / (applied to) investing transactions	0
Financing Transactions		
1010	Proceeds from long term debt issues	
1020	Principal long term debt repayment	
1030	Temporary loans	
1031	Repayment of temporary loans	
1096	Other <input type="text"/>	
1097	Other <input type="text"/>	
1098	Other <input type="text"/>	
1099	Cash applied to financing transactions	0
1210	Increase in cash and cash equivalents	0
1220	Cash and cash equivalents, beginning of year	0
9920	Cash and cash equivalents, end of year	0

		2020 Actual 1 \$
Cash and cash equivalents represented by:		
1401	Cash	
1402	Temporary borrowings	
1403	Short term investments	
1404	Other <input type="text"/>	
9940	Cash and cash equivalents, end of year	0
Cash:		
1501	Unrestricted	1
1502	Restricted	
1503	Unallocated	
9950	Cash and cash equivalents, end of year	0

FIR2020: Thames Centre M

Asmt Code: 3926
MAH Code: 59622

Schedule 54
CONSOLIDATED STATEMENT OF CASH FLOW - INDIRECT METHOD
for the year ended December 31, 2020

* Municipalities must choose either the direct or indirect method. If direct method is chosen, please use Schedule 54A.

CONSOLIDATED STATEMENT OF CASH FLOW - INDIRECT METHOD

		2020 Actual 1 \$
Operating Transactions		
2010	Annual Surplus/(Deficit) (SLC 10 2099 01)	3,657,753
2020	Non-cash items including amortization	4,171,553
2021	Contributed (Donated) tangible capital assets	
2022	Change in non-cash assets and liabilities	-3,355,084
2030	Prepaid expenses	-13,839
2040	Change in deferred revenue	
2096	Other <input type="text"/>	
2097	Other <input type="text"/>	
2098	Other <input type="text"/>	
2099	Cash provided by operating transactions	4,460,383
Capital Transactions		
0610	Proceeds on sale of tangible capital assets	292,451
0620	Cash used to acquire tangible capital assets	-5,656,910
0630	Change in construction-in-progress	-8,073,202
0698	Other <input type="text"/>	
0699	Cash applied to capital transactions	-13,437,661
Investing Transactions		
0810	Proceeds from portfolio investments	
0820	Portfolio investments	
0898	Other <input type="text"/>	
0899	Cash provided by / (applied to) investing transactions	0
Financing Transactions		
1010	Proceeds from long term debt issues	7,500,000
1020	Principal long term debt repayment	-517,902
1030	Temporary loans	
1031	Repayment of temporary loans	
1096	Other <input type="text"/>	
1097	Other <input type="text"/>	
1098	Other <input type="text"/>	
1099	Cash applied to financing transactions	6,982,098
1210	Increase in cash and cash equivalents	-1,995,180
1220	Cash and cash equivalents, beginning of year	18,293,772
9920	Cash and cash equivalents, end of year	16,298,592

		2020 Actual 1 \$
Cash and cash equivalents represented by:		
1401	Cash	16,298,592
1402	Temporary borrowings	
1403	Short term investments	
1404	Other <input type="text"/>	
9940	Cash and cash equivalents, end of year	16,298,592
Cash:		
1501	Unrestricted	16,298,592
1502	Restricted	
1503	Unallocated	
9950	Cash and cash equivalents, end of year	16,298,592

2020.01

FIR2020: Thames Centre M

Asmt Code: 3926
MAH Code: 59622

**Schedule 60
CONTINUITY OF RESERVES AND RESERVE FUNDS**

for the year ended December 31, 2020

	Obligatory Res. Funds, Deferred Rev.	Discretionary Res. Funds	Reserves
	1	2	3
	\$	\$	\$
0299 Balance, beginning of year	1,053,705	184,394	13,519,302
0310 Allocation of Surplus		0	6,113,925
0315 Allocation of Surplus : for operating			558,839
0320 Allocation of Surplus : for capital			5,555,086
Development Charges Act			
0610 Non-discounted services	2,788,753		
0620 Discounted services	956,729		
0630 Credits utilized (Development Charges Act) (SLC 61 0299 05)	0		
0699 Subtotal Development Charges Act	3,745,482		
0810 Lot levies			
0820 Subdivider contributions			
0830 Recreational land (the Planning Act)	133,700		
0841 Investment Income	-11,467		
0860 Gasoline Tax - Province			
0861 Building Code Act, 1992 (Section 1.9.1.1 (d))			
0862 Gasoline Tax - Federal	400,165		
0864 Building Canada Fund (BCF)			
0870 Inter - Reserve Fund / Reserves Transfer			
0895 Other Safe Restart Fund	315,200		
0896 Other			
0897 Other			
0898 Other			
9940 TOTAL Revenues & Surplus	4,583,080	0	6,113,925
Less: Utilization of reserve funds and reserves (transfers)			
1012 For acquisition of tangible capital asset			3,767,484
1015 For current operations	123,181		918,619
1025 Development Charges earned to tangible capital asset acquisition (SLC 61 0299 08)	-1,090,313		
1026 Development Charges earned to operations (SLC 61 0299 07)	261,452		
1032 Recreational land (the Planning Act) earned to tangible capital asset acquisition			
1035 Recreational land (the Planning Act) earned to operations			
1042 Deferred revenue earned (Provincial Gas Tax) for Transit (Operations)			
1045 Deferred revenue earned (Provincial Gas Tax) for Transit (Capital)			
1047 Deferred revenue earned (Canada Gas Tax)	1,092,643		
1048 Deferred revenue earned (Canada Gas Tax for Operating - Capacity Building)			
1055 Development Charges Act - Credits Provided (SLC 61 0299 10)	0		
1070 Inter - Reserve Fund / Reserves Transfer			
0910 Less: Utilization (deferred revenue recognized)	386,963	0	4,686,103
2099 Balance, end of year	5,249,822	184,394	14,947,124

2020.01

FIR2020: Thames Centre M

Asmt Code: 3926
MAH Code: 59622

Schedule 60
CONTINUITY OF RESERVES AND RESERVE FUNDS
for the year ended December 31, 2020

Totals in line 2099 are analysed as follows:

	Obligatory Res. Funds, Deferred Rev. 1 \$	Discretionary Res. Funds 2 \$	Reserves 3 \$
5010 Working funds			
5020 Contingencies			
Asset Replacement funds for: Sewer & Water			
5030 Sewer			
5040 Water			
5050 Replacement of equipment			989,217
5060 Sick leave			
5070 Insurance			240,697
5080 Workplace Safety and Insurance Board (WSIB)			
5090 Post-employment benefits			
5091 Tax rate stabilization			2,380,077
5630 Lot levies			
5660 Parking revenues			
5670 Debenture repayment			
5680 Exchange rate stabilization			
Per Service Purpose:			
5205 General government			113,873
5210 Protection services			1,370,693
Transportation services:			
5215 Roadways			6,204,682
5216 Winter Control			
5220 Transit			
5221 Parking			
5222 Street lighting			
5223 Air transportation			
Environmental services:			
5225 Wastewater system		106,990	-253,491
5230 Storm water system			430,742
5235 Waterworks system			1,825,783
5240 Solid waste collection			
5245 Solid waste disposal			
5246 Waste diversion			71,792
5250 Health services			114,805
5255 Social and family services			
5260 Social housing			
Recreation and cultural services:			
5265 Parks			
5266 Recreation programs			
5271 Recreation facilities - Golf Course, Marina, Ski Hill			
5274 Recreation facilities - All Other		77,404	863,730
5275 Libraries			
5276 Museums			
5277 Cultural services			
5280 Planning and development			153,716
5290 Other Election plus Municipal Efficiencies			440,808
Obligatory Deferred Revenue:			
5610 Development Charges Act - Non-discounted services	2,671,266		
5620 Development Charges Act - Discounted services	876,560		
5640 Subdivider contributions			
5650 Recreational land (the Planning Act)	339,906		
5661 Building Code Act, 1992 (Section 1.9.1.1 (d))			
5690 Gasoline Tax - Province			
5691 Gasoline Tax - Federal	1,170,071		
5692 Canada Transit Funding (Bill C-48)			
5693 Building Canada Fund (BCF)			
5695 Other Safe Restart Fund	192,019		
5696 Other			
5697 Other			
5698 Other			
5699 Other			
9930 TOTAL	5,249,822	184,394	14,947,124

FIR2020: Thames Centre M

Asmt Code: 3926

MAH Code: 59622

Sch

DEVELOPMENT CHARGES RESERV

for the year ended Dec

	Development Charges Proceeds					Development Charges Disbursements				
	Balance January 1	Development Charges Collected	Interest and Investment Income	Credits Utilized	Total	To: Consolidated Statement of Operations	To: Tangible Capital Asset Acquisition	Other Disbursements	Credits Provided	Total
	1	2	3	5	6	7	8	9	10	11
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Development Charges										
0205 General Government	230,791	84,436	2,756		87,192		15,116			15,116
0210 Fire Protection	-593,701	156,559	-4,977		151,582		58,392			58,392
0215 Police Protection	0				0					0
0220 Roads and Structures	329,245	402,490	3,741		406,231		280,461			280,461
0225 Transit	0				0					0
0230 Wastewater	-3,852,470	1,504,838	-59,259		1,445,579	62,105	-3,232,736			-3,170,631
0235 Stormwater	0				0					0
0240 Water	1,391,291	724,866	18,267		743,133		181,399			181,399
0245 Emergency Medical Services	0				0					0
0250 Homes for the Aged	0				0					0
0255 Daycare	0				0					0
0260 Housing	0				0					0
0265 Parkland Development	0				0					0
0270 GO Transit	0				0					0
0275 Library	197,697	49,157	2,345		51,502	34,857	0			34,857
0280 Recreation	730,509	754,952	-2,495		752,457	102,385	1,607,055			1,709,440
0285 Development Studies	0				0					0
0286 Parking	0				0					0
0287 Animal Control	0				0					0
0288 Municipal Cemeteries	0				0					0
0290 Other										
Parkland Development	526,171		4,443		4,443	62,105				62,105
0295 Other										
Waste Diversion	48,114	68,184	1,015		69,199		0			0
0296 Other	0				0					0
0297 Other	0				0					0
0299 TOTAL	-992,353	3,745,482	-34,164	0	3,711,318	261,452	-1,090,313	0	0	-828,861

Module 61
THE FUNDS
December 31, 2020

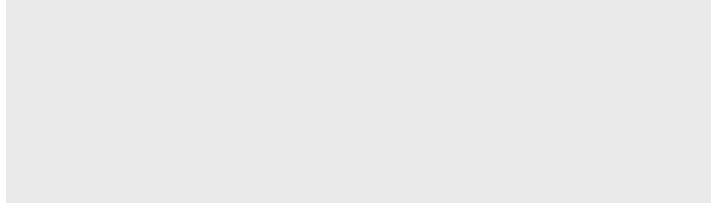
Balance December 31
12
\$
302,867
-500,511
0
455,015
0
763,740
0
1,953,025
0
0
0
0
0
0
214,342
-226,474
0
0
0
0
468,509
117,313
0
0
3,547,826

FIR2020: Thames Centre M

Asmt Code: 3926

MAH Code: 59622

Schedule 62
DEVELOPMENT CHARGES RATES - SPECIAL AREAS
for the year ended December 31, 2020



2020.01

FIR2020: Thames Centre M

Schedule 70

Asmt Code: 3926

CONSOLIDATED STATEMENT OF FINANCIAL POSITION

MAH Code: 59622

for the year ended December 31, 2020

Financial Assets		1
0299	Cash and cash equivalents	\$ 16,298,592
Accounts receivable		
0410	Canada	561,615
0420	Ontario	8,018,401
0430	Upper-tier	10,894
0440	Other municipalities	
0450	School boards	13,568
0490	Other receivables	4,692,508
0499	Subtotal	13,296,986
Taxes receivable		
0610	Current year's levies	618,667
0620	Previous year's levies	315,023
0630	Prior year's levies	278,784
0640	Penalties and interest	108,911
0690	LESS: Allowance for uncollectables	
0699	Subtotal	1,321,385
Investments *		
0805	Canada	
0810	Ontario	
0815	Municipal	
0820	Government business enterprises	
0828	Other <input type="text"/>	
0829	Subtotal	0
Debt Recoverable from Others		
0861	Municipalities (SLC 74 0630 01)	0
0862	School Boards (SLC 74 0620 01)	0
0863	Retirement Funds (SLC 74 0899 01)	0
0864	Sinking Funds (SLC 74 1099 01)	0
0865	Individuals	
0868	Other <input type="text"/>	
0845	Subtotal	0
Other financial assets		
0830	Inventories held for resale	
0831	Land held for resale	
0835	Notes receivable	
0840	Mortgages receivable	
0850	Deferred taxes receivable	
0890	Other <input type="text"/>	
0898	Subtotal	0
9930	TOTAL Financial Assets	30,916,963
8010	* Market value of Investments included in Line 0829	<input type="text"/>

2020.01

FIR2020: Thames Centre M

Schedule 70

Asmt Code: 3926

CONSOLIDATED STATEMENT OF FINANCIAL POSITION

MAH Code: 59622

for the year ended December 31, 2020

Liabilities		1
Temporary loans		\$
2010	Operating purposes	
Tangible Capital Assets:		
2020	Canada	
2030	Ontario	
2040	Other	
2099	Subtotal	0
Accounts Payable		
2210	Canada	66,195
2220	Ontario	179,192
2230	Upper-tier	
2240	Other municipalities	78,784
2250	School boards	277
2260	Interest on debt	
2270	Trade accounts payable	5,278,004
2290	Other	
2299	Subtotal	5,602,432
2301	Estimated Tax Liabilities (PS3510)	
Deferred revenue		
2410	Obligatory reserve funds (SLC 60 2099 01)	5,249,822
2490	Other	3,123,822
2499	Subtotal	8,373,444
Long term liabilities		
2610	Debt issued	
2620	Debt payable to others	12,629,095
2630	Lease purchase agreements (Tangible capital leases)	
2640	Other	
2650	Other	
2660	LESS: Debt issued on behalf of Government Business Enterprise	
2699	Subtotal	12,629,095
Solid Waste Management Facility Liabilities		
2799	Solid waste landfill closure and post-closure	2,790,784
Post employment benefits		
2810	Accumulated sick leave	
2820	Accrued vacation pay	
2830	Accrued pensions payable	
2840	Accrued Workplace Safety and Insurance Board claims (WSIB)	
2898	Other	
2899	Subtotal post employment benefits	0
Liability for contaminated sites		
2910	Remediation costs of contaminated sites	
9940	TOTAL Liabilities	29,395,755
9945	Net Financial Assets / Net Debt (Total Financial Assets LESS Total Liabilities)	1,521,208

Non-Financial Assets		1
		\$
6210	Tangible Capital Assets (SLC 51 9921 11)	133,721,595
6250	Inventories of Supplies	
6260	Prepaid Expenses	165,558
6299	Total Non-Financial Assets	133,887,153
9970	Total Accumulated Surplus/(Deficit)	135,408,361
Analysis of the Accumulated Surplus/(Deficit)		1
		\$
6410	Equity in Tangible Capital Assets	122,090,184
6420	Reserves and Reserve Funds (SLC 60 2099 02 + SLC 60 2099 03)	15,131,518
6430	General Surplus/ (Deficit)	
6431	Unexpended capital financing	
Local boards		
5030	Transit operations	
5035	Water operations	
5040	Wastewater operations	
5041	Solid waste operations	
5045	Libraries	
5050	Cemeteries	
5055	Recreation, community centres and arenas	
5060	Business Improvement Area	
5076	Other	
5077	Other	
5078	Other	
5079	Other	
5098	Total Local Boards	0
5080	Equity in Government Business Enterprises (SLC 10 6090 01)	0
6601	Unfunded Employee Benefits	
6602	Unfunded Landfill closure costs	-1,813,341
6603	Unfunded Remediation costs of contaminated sites	
6610	Other	
6620	Other	
6630	Other	
6640	Other	
6699	Total Other	-1,813,341
9971	Total Accumulated Surplus/(Deficit)	135,408,361

FIR2020: Thames Centre M

Asmt Code: 3926

MAH Code: 59622

Single/Lower-Tier ONLY Schedule 72

CONTINUITY OF TAXES RECEIVABLE

for the year ended December 31, 2020

Continuity of Taxes Receivable		9
		\$
0210	Taxes receivable, beginning of year	1,495,201
0215	PLUS: Amounts added to tax bills for collection purposes only	
0220	PLUS: Tax amounts levied in the year (SLC 26 9199 03)	25,963,146
0225	PLUS: Current Year Penalties and Interest	138,334
0240	LESS: Total cash collections (SLC 72 0699 09)	25,705,501
0250	LESS: Tax adjustments before allowances (SLC 72 2899 09)	569,795
0260	LESS: Tax adjustments not applied to taxation (SLC 72 4999 09)	0
0280	PLUS: <input type="text"/>	
0290	Taxes receivable, end of year	1,321,385
Cash Collections		9
		\$
0610	Current year's tax	24,648,646
0620	Previous year's tax	837,154
0630	Penalties and interest	219,701
0640	Amounts added to tax bills for collection purposes only	
0690	Other <input type="text"/>	
0699	TOTAL Cash Collections	25,705,501

FIR2020: Thames Centre M

Asmt Code: 3926
MAH Code: 59622

Single/Lower-Tier ONLY Schedule 72
CONTINUITY OF TAXES RECEIVABLE
for the year ended December 31, 2020

	SCHOOL BOARDS					TOTAL Education 6 \$	Lower-Tier (Single-Tier) 7 \$	Upper-Tier 8 \$	TOTAL Tax Adjustment 9 \$
	English - Public 1	French - Public 2	English - Separate 3	French - Separate 4	Other 5				
	\$	\$	\$	\$	\$				
Tax Adjustments Applied to Taxation									
1000 Taxes collected on behalf of "other" bodies (Mun. Act 353)						0			0
1010 Write-off of taxes (Mun. Act 354)						0			0
1020 Cancellation, reduction, refund of taxes, overcharges (Mun. Act 365)	6,619	48	1,375	89	8,131	20,859	8,617	37,607	
1030 Cancellation, reduction or refund of taxes (Mun. Act 365)					0			0	
1040 ARB decisions, Advisory Notice of Adjustment due to an J	32,165	307	7,768	653	40,893	21,780	18,530	81,203	
1050 RIR (Assessment Act 39.1)	9,152	99	2,347	181	11,779	5,668	4,858	22,305	
1060 Increase of taxes, error in calculating taxes (Mun. Act 359)					0			0	
1070 Post Roll Amended Notice (PRAN) (Assessment Act Sect)	5,129				5,129	21,251	18,241	44,621	
1080 Special Amended Notice (SAN) (Assessment Act)	591				591			591	
1090 Tax Incentive Adjustment (TIA) (Assessment Act)	53,223	193	563		53,979	160,188	137,423	351,590	
1099 Subtotal	106,879	647	12,053	923	120,502	229,746	187,669	537,917	
1299 Discounts for Advance Payments (Mun. Act 345(10))								0	
1499 Tax Credit (Mun. Act 474.3)								0	
1699 Tax Cancellation - Low income seniors and Disabled persons					0			0	
1810 Rebates to Commercial properties (Mun. Act 362)					0			0	
1820 Rebates to Industrial properties (Mun. Act 362)					0			0	
1899 Subtotal	0	0	0	0	0	0	0	0	
2099 Rebates for Charities (Mun. Act 361)					0			0	
2299 Vacant Unit Rebates (Mun. Act 364)					0			0	
2301 Contaminated Property (Mun. Act 365.1)					0			0	
2399 Reduction for Heritage Property (Mun. Act 365.2)					0			0	
2400 Change in Assessment (Mun. Act 365.3)					0			0	
2890 Other <input type="text" value="PIL ADJUSTMENTS"/>					0	25,668	6,210	31,878	
2891 Other <input type="text"/>					0			0	
2892 Other <input type="text"/>					0			0	
2893 Other <input type="text"/>					0			0	
2899 Tax adjustments before allowances	106,879	647	12,053	923	120,502	255,414	193,879	569,795	

	SCHOOL BOARDS					TOTAL Education 6 \$	Lower-Tier (Single-Tier) 7 \$	Upper-Tier 8 \$	TOTAL Tax Adjustment 9 \$
	English - Public 1	French - Public 2	English - Separate 3	French - Separate 4	Other 5				
	\$	\$	\$	\$	\$				
Tax Adjustments Not Applied to Taxation									
4010 Tax sale, Tax registration accounts									0
4210 Tax Deferral - Low income seniors and Disabled persons (Mun. Act 365)						0			0
4420 Net Impact of 5% Capping Limit Program						0			0
4890 Other <input type="text"/>						0			0
4891 Other <input type="text"/>						0			0
4999 Tax Adjustments Not Applied to Taxation	0	0	0	0	0	0	0	0	0

Additional Information									
6010 Recovery of Tax Deferrals						0			0
7010 Entitlement of School Boards	4,398,010	50,991	1,158,061	93,909	0	5,700,971			

2020.01

FIR2020: Thames Centre M

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**Schedule 74
LONG TERM LIABILITIES AND COMMITMENTS**

for the year ended December 31, 2020

1. Debt burden of the municipality

All outstanding debt issued by the municipality, predecessor municipalities and consolidated entities		1
		\$
0210	To Ontario and agencies	
0220	To Canada and agencies	
0230	To Others	143,888
0297	Other Infrastructure Ontario	12,176,712
0298	Other County of Middlesex	308,495
0299	Subtotal	12,629,095
0499	PLUS: All debt assumed by the municipality from others	
LESS: All debt assumed by others		
0610	Ontario	
0620	School boards	
0630	Other Municipalities	
0640	Government Business Enterprises	
0697	Other	
0698	Other	
0699	Subtotal	0
LESS: Debt retirement funds		
0810	Sewer	
0820	Water	
0896	Other	
0897	Other	
0898	Other	
0899	Subtotal	0
LESS: Own sinking funds (Actual balances)		
1010	General municipal	
1020	Enterprises and others	
1096	Other	
1097	Other	
1098	Other	
1099	Subtotal	0
9910	TOTAL Net Long Term Liabilities of the Municipality	12,629,095

2. Debt burden of the municipality: Analysed by debt instrument

1210	Sinking fund debentures	
1220	Installment (serial) debentures	12,629,095
1230	Long term bank loans	
1240	Lease purchase agreements (Tangible capital leases)	
1250	Mortgages	
1280	Construction Financing Debentures	
1297	Other	
1298	Other	
9920	TOTAL Net Long Term Liabilities of the Municipality	12,629,095

3. Debt burden of the municipality: Analysed by function

1405	General government	
1410	Protection services	275,318
Transportation services:		
1415	Roadways	
1416	Winter Control	
1420	Transit	
1421	Parking	
1422	Street Lighting	
1423	Air Transportation	
Environmental services:		
1425	Wastewater system	8,806,649
1430	Storm water system	
1435	Waterworks system	52,147
1440	Solid Waste collection	
1445	Solid Waste disposal	
1446	Waste diversion	
1450	Health services	
1455	Social and family services	
1460	Social housing	
Recreation and cultural services:		
1465	Parks	
1466	Recreation programs	
1471	Recreation facilities - Golf Course, Marina, Ski Hill	
1474	Recreation facilities - All Other	2,304,965
1475	Libraries	1,106,309
1476	Museums	
1477	Cultural services	
1480	Planning and development	83,707
1490	Other long term liabilities	
9930	TOTAL Net Long Term Liabilities of the Municipality	12,629,095

FIR2020: Thames Centre M

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**Schedule 74
 LONG TERM LIABILITIES AND COMMITMENTS**

for the year ended December 31, 2020

4. Debt payable in foreign currencies (net of sinking fund holdings)		
	US Dollars:	1
		\$
1610	Canadian dollar equivalent included in SLC 74 9910 01	
1620	Par value in 'U.S. Dollars'	
	Other currency:	
1630	Canadian dollar equivalent included in SLC 74 9910 01	
1640	Par value in []	
1650	Canadian dollar equivalent included in SLC 74 9910 01	
1660	Par value in []	
5. Interest earned on sinking funds and on debt retirement funds during the year		
1810	Own funds	
6. Details of sinking fund balance		
2010	Value of own sinking fund debentures issued and outstanding at year end	
Balance of own sinking funds at year end		
2110	Total contributions to own sinking funds	
2120	Total income earned from investments of sinking funds' monies	
2199	Subtotal	0
2210	Estimated total future contributions from this municipality required to meet obligations in line 2010 above	
2220	Estimated total future income earned from investments in lines 2199 and 2210 above	
7. Long term commitments at year end		
2410	Hospital support	
2420	University support	
2430	Leases and other agreements	
2440	Capital equipment, land acquisition	
2496	Other []	
2497	Other []	
2498	Other []	
2499	TOTAL	0

FIR2020: Thames Centre M

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Schedule 74
LONG TERM LIABILITIES AND COMMITMENTS
for the year ended December 31, 2020

8. Contingent liabilities		Contingent Liabilities	Is Value in Column 2 Estimated?	Value	Number of Years Payable Over
		4	1	2	3
		Y or N	Y or N	\$	Years
2610	Pending or threatened litigation				
2620	Retroactive wage settlements				
2630	Guarantees of long term indebtedness in the name of the municipality but assumed by others				
2640	Outstanding loans guaranteed				
2698	Other <input type="text"/>				
2699	TOTAL			0	

10. Debt Charges for the current year		Principal	Interest	Total
		1	2	3
		\$	\$	\$
Recovered from the Consolidated Statement of Operations				
3012	General Tax Rates	191,751	119,186	
3014	Other	323,805	91,799	
3015	Tile Drainage/Shoreline Assistance	2,346	141	
3020	Recovered from reserve funds			
Recovered from unconsolidated entities:				
3030	Electricity			
3040	Gas			
3050	Telephone			
3097	Other <input type="text"/>			
3098	Other <input type="text"/>			
3099	TOTAL	517,902	211,126	
Line 3099 includes:				
3110	Lump sum (balloon) repayments of long term debt			
3120	Provincial Grant funding for repayment of long term debt			
Analysis of Lease Purchase Agreements (Tangible Capital Leases)				
3140	Debt charges for Lease purchase agreements (Tangible capital leases)			0

11. Long term debt refinanced		Principal	Interest
		1	2
		\$	\$
3410	Repayment of Provincial Special Assistance		
3420	Other long term debt refinanced		

2020.01

FIR2020: Thames Centre M

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**Schedule 74
LONG TERM LIABILITIES AND COMMITMENTS**

for the year ended December 31, 2020

12. Future principal and interest payments on EXISTING debt

		RECOVERABLE FROM:					
Consolidated Statement of Operations		Reserve Funds		Unconsolidated Entities		All Others	
Principal 1	Interest 2	Principal 3	Interest 4	Principal 5	Interest 6	Principal 7	Interest 8
\$	\$	\$	\$	\$	\$	\$	\$
3210 Year 2021	851,390	204,652					
3220 Year 2022	1,196,442	244,343					
3230 Year 2023	1,047,631	222,757					
3240 Year 2024	1,069,506	206,443					
3250 Year 2025	1,067,630	178,343					
3260 Years 2026 to 2030	5,512,010	558,571					
3270 Years 2031 onwards	1,884,486	273,265					
3280 Int. to be earned on sink. funds							
3299 TOTAL	12,629,095	1,888,374	0	0	0	0	0

13. Other notes

Please list all Other Notes and forward supporting schedules as required by email to:

FIR.mah@ontario.ca

3601

* Use ALT + ENTER Keys to "Return" to the next line.

FIR2020: Thames Centre M

Asmt Code: 3926
MAH Code: 59622

**Schedule 76
GOVERNMENT BUSINESS ENTERPRISES**

for the year ended December 31, 2020

GOVERNMENT BUSINESS ENTERPRISES

STATEMENT OF FINANCIAL POSITION

		Please Specify GBE					Total
		1	2	3	4	5	20
		\$	\$	\$	\$	\$	\$
Assets							
0210	Current						0
0220	Capital						0
0297	Other						0
0298	Other <input type="text"/>						0
0299	Total Assets	0	0	0	0	0	0
Liabilities							
0410	Current						0
0420	Long-term						0
0497	Other						0
0498	Other <input type="text"/>						0
0499	Total Liabilities	0	0	0	0	0	0
9910	Net Equity	0	0	0	0	0	0
0610	Municipality's Share						0
STATEMENT OF OPERATIONS							
0810	Revenues						0
0820	Expenses						0
9920	Net Income (Loss)	0	0	0	0	0	0
1010	Municipality's Share						0
1020	Dividends paid						0

2020 01

FIR2020: Thames Centre M

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 MAH Code: 59622

**Schedule 79
 COMMUNITY IMPROVEMENT PLANS**

for the year ended December 31, 2020

Community Improvement Plans (Section 28 of the Planning Act)		Total Value of all approved Grants, Loans & Tax Assistance	Number of Approved Grants/Loans/Tax Assistance Applications
		1	2
		\$	#
Grants			
2010	Environment Site Assessment/Remediation		
2020	Development/Redevelopment of Land/Buildings		
Loans			
2210	Loans issued in current year (2020)		
2220	Outstanding Loans as of 2020		
Tax Assistance (per Municipal Act 365.1 ss21)			
2410	Cancellation		
2420	Deferral		
Long Term Commitments for Grants, Loans or Tax Assistance beyond 2020			
2610	Year: 2021		
2620	Year: 2022		
2630	Year: 2023		
2640	Year: 2024		
2650	Year: 2025		
2660	Years beyond 2025		

FIR2020: Thames Centre M

Asmt Code: 3926

MAH Code: 59622

**Schedule 80
STATISTICAL INFORMATION**

for the year ended December 31, 2020

1. Municipal workforce profile

Employees of the Municipality

	Full-Time Funded Positions 1 #	Part-Time Funded Positions 2 #	Seasonal Employees 3 #
0205 Administration	13.00	2.00	
0210 Fire	1.00	4.00	0.00
0211 Uniform	1.00		
0212 Civilian		4.00	
0215 Police	0.00	0.00	0.00
0216 Uniform			
0217 Civilian			
0260 Court Security	0.00	0.00	0.00
0261 Uniform			
0262 Civilian			
0263 Prisoner Transportation	0.00	0.00	0.00
0264 Uniform			
0265 Civilian			
0220 Transit			
0225 Public Works	22.00	2.00	3.00
0227 Ambulance	0.00	0.00	0.00
0228 Uniform			
0229 Civilian			
0230 Health Services			
0235 Homes for the Aged			
0240 Other Social Services	1.00	1.00	2.00
0245 Parks and Recreation	10.00	5.00	12.00
0250 Libraries			
0255 Planning	5.00		
0290 Other			
0298 Subtotal	52.00	14.00	17.00
0300 Proportion of Munic. Empl. covered by 'Collective Agreements' (%)	37%	0%	0%

Employees of Joint Local Boards

0305 Administration			
0310 Fire	0.00	0.00	0.00
0311 Uniform			
0312 Civilian			
0315 Police	0.00	0.00	0.00
0316 Uniform			
0317 Civilian			
0360 Court Security	0.00	0.00	0.00
0361 Uniform			
0362 Civilian			
0363 Prisoner Transportation	0.00	0.00	0.00
0364 Uniform			
0365 Civilian			
0320 Transit			
0325 Public Works			
0327 Ambulance	0.00	0.00	0.00
0328 Uniform			
0329 Civilian			
0330 Health Services			
0335 Homes for the Aged			
0340 Other Social Services			
0345 Parks and Recreation			
0350 Libraries			
0355 Planning			
0390 Other			
0398 Subtotal	0.00	0.00	0.00
0399 TOTAL	52.00	14.00	17.00

FIR2020: Thames Centre M

Asmt Code: 3926

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**Schedule 80
STATISTICAL INFORMATION**

for the year ended December 31, 2020

2. Selected investments of own sinking funds as at Dec. 31

0610 Own sinking funds

Own Municipality 1 \$	Other Munic., School Boards 2 \$	Provincial 3 \$	Federal 4 \$

3. Municipal procurement this year

1010 Total construction contracts awarded
1020 Construction contracts awarded at \$100,000 or greater

Number of Contracts 1 #	Value of Contracts 2 \$
18	4,436,895
9	4,016,802

4. Building permit information

1210 Residential properties
1220 Multi-Residential properties
1230 All other property classes
1299 **Subtotal**

Number of Building Permits 1 #	Total Value of Building Permits 2 \$
187	55,442,300
54	23,858,500
241	79,300,800

5. Insured value of physical assets

1410 Buildings
1420 Machinery and equipment
1430 Vehicles
1497 Other Valuable Papers, Accts Receivable
1498 Other Data Processing, Master Key, Personal
1499 **Subtotal**

1 \$
94,719,200
4,418,530
6,059,904
1,000,000
466,300
106,663,934

6. Total Dollar Losses due to Structural Fires

1510 Losses due to structural fires, averaged over 3 yrs (2018 - 2020)

1 \$
747,333

2020.01

FIR2020: Thames Centre M

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**Schedule 80
STATISTICAL INFORMATION**

for the year ended December 31, 2020

7. Alternate service delivery arrangements

Municipal services which the municipality currently provides through some form of alternate service delivery: (Top 10 by Operating Expenses)

	Municipal service 1	S40 Functional Heading 3 LIST	S40 Line Number 2	Statement of Operations: Expenses 4 \$	Comments 5
1601					
1602					
1603					
1604					
1605					
1606					
1607					
1608					
1609					
1610					

FIR2020: Thames Centre M

Asmt Code: 3926

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**Schedule 80
STATISTICAL INFORMATION**

for the year ended December 31, 2020

8. Consolidated Local boards including Joint local boards and all local entities set up by the municipality

(i) PROPORTIONALLY CONSOLIDATED joint local boards

1 Name of Board or Entity	3 Board Description LIST	2 Board Code	4 Proportion of Total Munic. Contributions Consolidated %	5 Municipality's Share of Total Contributions \$	6 Municipality's Share of Total Fee Revenues \$
0801					
0802					
0803					
0804					
0805					
0806					
0807					
0808					
0809					
0810					
0811					
0812					
0813					
0814					
0815					
0816					
0817					
0818					
0819					
0820					
0821					
0822					
0823					
0824					
0825					
0826					
0827					
0828					
0829					
0830					
0831					
0832					
0833					
0834					
0835					
0836					
0837					
0838					
0839					
0840					
0841					
0842					
0843					
0844					
0845					
0846					
0847					
0848					
0849					

FIR2020: Thames Centre M

Asmt Code: 3926

MAH Code: 59622

**Schedule 80
STATISTICAL INFORMATION**

for the year ended December 31, 2020

(II) FULLY CONSOLIDATED local boards and any local entities set up by the municipality

	Name of Board or Entity 1	Board Description 3 LIST	Board Code 2	Proportion of Total Munic. Contributions Consolidated 4 %	Municipality's Share of Total Contributions 5 \$	Municipality's Share of Total Fee Revenues 6 \$
0851				100%		
0852				100%		
0853				100%		
0854				100%		
0855				100%		
0856				100%		
0857				100%		
0858				100%		
0859				100%		
0860				100%		
0861				100%		
0862				100%		
0863				100%		
0864				100%		
0865				100%		
0866				100%		
0867				100%		
0868				100%		
0869				100%		
0870				100%		
0871				100%		
0872				100%		
0873				100%		
0874				100%		
0875				100%		
0876				100%		
0877				100%		
0878				100%		
0879				100%		
0880				100%		
0881				100%		
0882				100%		
0883				100%		
0884				100%		
0885				100%		
0886				100%		
0887				100%		
0888				100%		
0889				100%		
0890				100%		
0891				100%		
0892				100%		
0893				100%		
0894				100%		
0895				100%		
0896				100%		
0897				100%		
0898				100%		
0899				100%		

FIR2020: Thames Centre M

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Schedule 80
STATISTICAL INFORMATION
for the year ended December 31, 2020

9. Building Permit Information (Performance Measures)

1300 What method does your municipality use to determine total construction value?
1302 If "Other Method" is selected in line 1300, please describe the method used to determine total construction value.

Column 1 #	Column 2 #	Column 3 #	Description 4 LIST
			Other Method (Please describe below)
			\$ Price per Squart Ft

Total Value of Construction Activity

1304 Total Value of Construction Activity for 2020 based on permits issued.

1 \$	79,300,800
---------	------------

Review of Complete Building Permit Applications: Median number of working days to review a complete building permit application and issue a permit or not issue a permit, and provide all reasons for refusal (by Category):

1306 **Category 1 : Houses (houses not exceeding 3 storeys/600 square metres)**
Reference : provincial standard is 10 working days

Median Number of Working Days 1 #	9
---	---

1308 **Category 2 : Small Buildings (small commercial/industrial not exceeding 3 storeys/600 square metres)**
Reference : provincial standard is 15 working days

	12
--	----

1310 **Category 3 : Large Buildings (large residential/commercial/industrial/institutional)**
Reference : provincial standard is 20 working days

	25
--	----

1312 **Category 4 : Complex Buildings (post disaster buildings, including hospitals, power/water, fire/police/EMS), communications.**

Note : If no complete applications were submitted and accepted for a Category on lines 1306 to 1312, please leave the cell blank and do not enter zero.

--	--

Number of Complete Applications 1 #	Number of Incomplete Applications 2 #	Total Number of Complete and Incomplete Applications 3 #	
102		102	
85		85	
25		25	
		0	
Subtotal	212	0	212

1314 **Category 1 : Houses (houses not exceeding 3 storeys/600 square metres)**

1316 **Category 2 : Small Buildings (small commercial/industrial not exceeding 3 storeys/600 square metres)**

1318 **Category 3 : Large Buildings (large residential/ commercial/ industrial/ institutional)**

1320 **Category 4 : Complex Buildings (post disaster buildings, including hospitals, power/water, fire/police/EMS), communications.**

1322 **Subtotal**

Note: Zero should be entered on lines 1314 to 1320 in column 1 if no complete applications were submitted and accepted for a category. Zero should be entered in column 2 if no incomplete applications were submitted and accepted for a category.

10. Planning and Development

Land Use Planning (using building permit information)

1350 Number of residential units in new detached houses

1352 Number of residential units in new semi-detached houses

1354 Number of residential units in new row houses

1356 Number of residential units in new apartments/condo apartments

1358 **Subtotal**

Residential Units within Settlement Areas 1 #	Total Residential Units 2 #	Total Secondary Units 3 #	
95	99		
3	3		
Subtotal	98	102	0

Land Designated for Agricultural Purposes

1370 Hectares of land designated for agricultural purposes in the Official Plan as of December 31, 2020.

Hectares 1 #	33,247
--------------------	--------

11. Transportation Services

1710 Roads : Total Paved Lane Km

1720 Condition of Roads : Number of paved lane kilometres where the condition is rated as good to very good.

1 #	370
--------	-----

	316
--	-----

1722 Has the entire municipal road system been rated?

1725 Indicate the rating system used and the year the rating was conducted

Column 1 #	Column 2 #	Column 3 #	Description 4 LIST
			Y
			2015-MTO INVENTORY MANUAL FOR

1730 Roads : Total UnPaved Lane Km

1740 Winter Control : Total Lane Km maintained in winter

1750 Transit : Total Number of Regular Service Passenger Trips on Conventional Transit in Service Area

1755 Transit : Population of Service Area

1760 Bridges and Culverts : Total Square Metres of Surface Area on Bridges and Culverts

	352
--	-----

	714
--	-----

--	--

--	--

	8,727
--	-------

Number of structures where the condition of primary components is rated as good to very good, requiring only repair	Total Number
---	--------------

FIR2020: Thames Centre M

Asmt Code: 3926

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Schedule 80
STATISTICAL INFORMATION
for the year ended December 31, 2020

	1	2
	#	#
Rating Of Bridges And Culverts		
1765 Bridges	30	30
1766 Culverts	36	36
1767 Subtotal	66	66

	Column 1	Column 2	Column 3	Description 4
	#	#	#	LIST
1768 Have all bridges and culverts in the municipal system been rated?				Y
1769 Indicate the rating system used and the year the rating was conducted.				MTO REQUIREMENTS OSIM 2016

12. Environmental Services

	1
	#
1810 Wastewater Main Backups : Total number of backed up wastewater mains	0
1815 Wastewater Collection/Conveyance : Total KM of Wastewater Mains	24
1820 Wastewater Treatment and Disposal : Total Megalitres of Wastewater Treated	203,000
1825 Wastewater Bypasses Treatment : Estimated megalitres of untreated wastewater	0,000
1835 Urban Storm Water Management : Total KM of Urban Drainage System plus (0.005 KM times No. of Catch basins)	50
1840 Rural Storm Water Management : Total KM of Rural Drainage System plus (0.005 KM times No. of Catch basins)	813
1845 Water Treatment : Total Megalitres of Drinking Water Treated	598,000
1850 Water Main Breaks : Number of water main breaks in a year	3
1855 Water Distribution/Transmission : Total kilometres of Water Distribution / Transmission Pipe	64
1860 Solid Waste Collection : Total tonnes collected from all property classes	3,386
1865 Solid Waste Disposal : Total tonnes disposed of from all property classes	2,412
1870 Waste Diversion : Total tonnes diverted from all property classes	974

13. Recreation Services

	1
	#
1910 Trails : Total kilometres of trails (owned by municipality and third parties)	45
1920 Indoor recreation facility space : Square metres of indoor recreation facilities (municipally owned)	5,886
1930 Outdoor recreation facility space : Square metres of outdoor recreation facility space (municipally owned)	545,771

14. Other Revenue (Used for the calculation of Operating Cost)

	1
	\$
2310 Fire Services: Other revenue	
2320 Paved Roads : Other revenue	
2330 Solid Waste Disposal : Other revenue	
2340 Waste Diversion : Other Revenue	
2370 Assessment on Exempt Properties (Enter data from returned roll)	65,925,600

FIR2020: Thames Centre M

Asmt Code: 3926
MAH Code: 59622

**Schedule 81
ANNUAL DEBT REPAYMENT LIMIT**

based on the information reported for the year ended December 31, 2020

NOTE: THE ESTIMATED ANNUAL REPAYMENT LIMIT IS EFFECTIVE JANUARY 01, 2022
Please note that fees and revenues for Homes for the Aged are not reflected in this estimate.

DETERMINATION OF ANNUAL DEBT REPAYMENT LIMIT

Debt Charges for the Current Year		1
		\$
0210	Principal (SLC 74 3099 01)	517,902
0220	Interest (SLC 74 3099 02)	211,126
0299	Subtotal	729,028
0610	Payments for Long Term Commitments and Liabilities financed from the consolidated statement of operations (SLC 42 6010 01)	0
9910	Total Debt Charges	729,028

Excluded Debt Charges		1
		\$
1010	Electricity - Principal (SLC 74 3030 01)	0
1020	Electricity - Interest (SLC 74 3030 02)	0
1030	Gas - Principal (SLC 74 3040 01)	0
1040	Gas - Interest (SLC 74 3040 02)	0
1050	Telephone - Principal (SLC 74 3050 01)	0
1060	Telephone - Interest (SLC 74 3050 02)	0
1099	Subtotal	0
1410	Debt Charges for Tile Drainage/Shoreline Assistance (SLC 74 3015 01 + SLC 74 3015 02)	2,487
1411	Provincial Grant funding for repayment of long term debt (SLC 74 3120 01 + SLC 74 3120 02)	0
1412	Lump sum (balloon) repayments of long term debt (SLC 74 3110 01 + SLC 74 3110 02)	0
1420	Total Debt Charges to be Excluded	2,487
9920	Net Debt Charges	726,541

Total Revenues		1
		\$
1610	Total Revenues (SLC 10 9910 01)	21,516,718
2010	Excluded Revenue Amounts	
2010	Fees for Tile Drainage / Shoreline Assistance (SLC 12 1850 04)	34,211
2210	Ontario Grants, including Grants for Tangible Capital Assets (SLC 10 0699 01 + SLC 10 0810 01 + SLC10 0815 01)	1,992,461
2220	Canada Grants, including Grants for Tangible Capital Assets (SLC 10 0820 01 + SLC 10 0825 01)	23,032
2225	Deferred revenue earned (Provincial Gas Tax) (SLC 10 0830 01)	0
2226	Deferred revenue earned (Canada Gas Tax) (SLC 10 0831 01)	1,092,643
2230	Revenue from other municipalities, including Revenue for Tangible Capital Assets (SLC 10 1099 01 + SLC 10 1098 01)	178,864
2240	Gain/Loss on sale of land & capital assets (SLC 10 1811 01)	1,045,981
2250	Deferred revenue earned (Development Charges) (SLC 10 1812 01)	-828,861
2251	Deferred revenue earned (Recreation Land (The Planning Act)) (SLC 10 1813 01)	0
2253	Other Deferred revenue earned (SLC 10 1814 01)	0
2252	Donated Tangible Capital Assets (SLC 53 0610 01)	1,027,733
2254	Increase / Decrease in Government Business Enterprise equity (SLC 10 1905 01)	0
2255	Other Revenue (SLC 10 1890 01 + SLC 10 1891 01 + SLC 10 1892 01 + SLC 10 1893 01 + SLC 10 1894 01 + SLC 10 1895 01 + SLC 10 1896 01 + SLC 10 1897 01 + SLC 10 1898 01)	-264,468
2299	Subtotal	4,267,385
2410	Fees and Revenue for Joint Local Boards for Homes for the Aged	
2610	Net Revenues	17,215,122
2620	25% of Net Revenues	4,303,781
9930	ESTIMATED ANNUAL REPAYMENT LIMIT	3,577,240

For Illustration Purposes Only

Annual Interest Rate @ Term years =

2020.01

FIR2020: Thames Centre M

Schedule 83

Asmt Code: 3926

NOTES

MAH Code: 59622

for the year ended December 31, 2020

NOTES

0010	Schedule 10 :	reported Safe Restart Agreement Funding on L0626. Audited Financial Statements include COVID recovery revenue of \$358,459, which includes recovery of direct materials and labour costs of \$169,727, as well as recovery of loss of revenues directly attributed to COVID-19 of \$188,732. The difference of \$43,259 was reported on Sch10 L1892 to ensure total revenues agree to our Audited Financial Statements.
0020	Schedule 12 :	
0030	Schedule 40 :	Schedule 40 includes direct COVID costs of \$207,060 reported in both the Salaries, Wages and Employee Benefits column and the Materials column for the following functions: L0240 \$1,494 L0250 \$62,949 L0410 \$4,255 L0440 \$3,124 L0445 \$4,999 L0614 \$2,363 L0811 \$6,502 L0812 \$3,160 L0831 \$25,392 L0850 \$2,432 L1634 \$64,650 L1620 \$7,100 L1610 \$618 L1810 \$14,865 L1840 \$3,157
0040	Schedule 51 :	
0050	Schedule 53 :	
0060	Schedule 54 :	
0070	Schedule 60 :	
0080	Schedule 70 :	
0090	Schedule 74 :	
0110	Schedule - Other :	