THE CORPORATION OF THE MUNICIPALITY OF THAMES CENTRE BY-LAW NO. 13-2019

Being a by-law to establish a Code of Conduct Policy for the Council of the Corporation of the Municipality of Thames Centre.

COUNCIL CODE OF CONDUCT

WHEREAS the Municipal Act, 2001, as amended by Bill 168, requires that all municipalities are required to have a Code of Conduct for members of Council and Local Boards;

AND WHEREAS it is deemed necessary and expedient to establish a Code of Conduct for members of the Thames Centre Council and Local Boards to comply with the new legislative requirements;

AND WHEREAS the purpose of this policy is to provide a reference guide on ethical behaviour when members are acting in their official capacity. This policy applies to all members of the Thames Centre Council and its Local Boards;

NOW THEREFORE the Council of the Corporation of the Municipality of Thames Centre hereby enacts a Code of Conduct Policy for Council, attached hereto as Schedule "A" as follows:

- **1. THAT** pursuant to provision of Bill 168 which amends the Municipal Act, 2001, the "Thames Centre Code of Conduct' attached as Schedule "A" to this By-law, is hereby adopted by the Corporation of the Municipality of Thames Centre.
- **2. THAT** By-law No. 59-2016, as adopted on the 30th day of May, 2016, is hereby repealed.
- 3. THAT this By-law shall come into force and take effect on the date of passing.

READ a FIRST and SECOND time this 4 th day of February, 2019.
READ a THIRD time and FINALLY PASSED this 4 th day of February, 2019
ORIGINAL SIGNED BY:
Mayor, A. Warwick
ORIGINAL SIGNED BY:
Clerk, T. Michiels



CODE OF CONDUCT

FOR MEMBERS OF COUNCIL

AND

LOCAL BOARDS

FOR THE

CORPORATION OF

THE MUNICIPALITY OF THAMES CENTRE

Adopted February 4, 2019 By-law 13-2019

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PART 1: PREAMBLE

Members have important obligations and responsibilities to those they represent service and interact with in connection with carrying out the roles and duties attending a Member's office.

The purpose and intent of this Code of Conduct is as follows:

- (i) To establish guidelines for ethical conduct required of Members;
- (ii) To establish guidelines to encourage and ensure interpersonal conduct, communications and interactions consistent with legal requirements (e.g. *Occupational Health and Safety Act, Ontario Human Rights Code*); and
- (iii) To provide mechanisms to ensure accountability and compliance with the required ethical and interpersonal conduct standards of this Code of Conduct.

PART 2: DEFINITIONS

- 2.1 "Censure" means an official expression of disapproval or condemnation.
- 2.2 "Clerk" shall mean an Employee authorized to act as the Clerk of the Municipality of Thames Centre.
- 2.3 "Chief Administrative Officer" shall mean the chief administrative officer (CAO) of The Corporation of the Municipality of Thames Centre, designated by by-law.
- 2.3 "Closed Meeting" shall mean a meeting or part of a meeting of Council not open to the public in accordance with the *Municipal Act, 2001*, S.O. 2001, Chapter 25, as amended.
- 2.4 "Committee" shall mean a Committee established by Council.
- 2.5 "Complaint" shall mean an alleged violation of this Code.
- "Confidential Information" includes information in the possession of the Municipality that the Municipality is prohibited from disclosing under the Municipal Freedom of Information and Protection of Privacy Act and other applicable legislation. Confidential Information also means any information that is of a personal nature to Municipal employees or clients or information that is not available to the public and that, if disclosed, could result in loss or damage to the Municipality or could give the person to whom it is disclosed an advantage. Confidential Information includes items disclosed or discussed at closed sessions of Council and Committee meetings.
- 2.7 "Council" shall mean the elected officials who constitute municipal council for the Corporation of the Thames Centre.

- 2.8 "Employee" shall mean a person employed by the Municipality, including those employed on personal service contracts and volunteers, but does not include members of Council.
- 2.9 "Gift" includes any cash or monetary equivalent fee, object of value, service, forbearance, preferential treatment or personal benefit received from a third party.
- 2.10 "Good Faith" shall mean accordance with standards of honesty, trust and sincerity as practiced and understood within the Thames Centre community.
- 2.11 "Integrity Commissioner" shall mean a person appointed by Council to provide independent and consistent complaint investigation and resolution respecting the application of the Code of Conduct.
- 2.12 "Immediate Relative" shall mean a parent, child, sister, brother, sister-in-law, brother-in-law, father-in-law, mother-in-law, as well as step-relationships.
- 2.13 "Lobby" or "lobby" shall mean to communicate with a member outside of a public process about matters of interest or benefit to the lobbyist and their client business organization. Communication may be about a bylaw or resolution on any matter that requires a decision by Council, a local board, or delegated decision-maker and includes matters regarding policies or programs, the purchase of goods and services and the awarding of contracts, applications for a service grant, planning approval, or other licence.
- 2.14 "Media" includes any entity such as radio, television, newspaper, magazine, websites, blogs, social media, twitter feeds or other vehicles for the public dissemination of information.
- 2.15 "Member" means any member of Council, and includes the Mayor, Deputy Mayor, and any committee member, including members of the public appointed to a committee or advisory board.
- 2.16 "Meeting" shall mean any regular, special or other meeting of Council.
- 2.17 "Municipality" shall mean the Corporation of the Municipality of Thames Centre.
- 2.18 "Pecuniary Interest" shall mean an interest that has a direct or indirect financial impact or as defined under the *Municipal Conflict of Interest Act*, as amended.
- 2.19 "Spouse" shall mean the person to whom a Member is married or with whom the Member is living in a conjugal relationship.

PART 3: APPLICATION

3.1 This Code of Conduct applies to the Mayor, the Deputy Mayor and all Members of Council and members of the public appointed to committees and advisory boards.

PART 4: PURPOSE

- 4.1 A Member's conduct and behavior in terms of ethics and interpersonal conduct and communications are regulated by legislative acts including but not limited to:
 - a) Criminal Code of Canada;
 - b) Human Rights Code;
 - c) Municipal Act, 2001;
 - d) Municipal Conflict of Interest Act;
 - e) Municipal Freedom of Information and Protection of Privacy Act;
 - f) Municipal Elections Act, 1996;
 - g) Personal Health Information Protection Act, 2004;
 - h) The Public Inquiry Act; and,
 - i) The Occupational Health and Safety Act.

PART 5: GENERAL DUTIES

- 5.1 It shall be the duty of all Members to abide by all applicable legislation, policies and procedures pertaining to their position as a Member.
- 5.2 Members shall at all times serve and be seen to serve their constituents in a conscientious and diligent manner.
- 5.3 Members will conduct their dealings with each other in ways that maintain public confidence in the position to which they have been elected or appointed.

 Members will be open and honest, focus on issues rather than personalities, and avoid aggressive, offensive or abusive conduct.
- 5.4 Members shall accurately and adequately communicate the attitudes and decisions of the Council even if they disagree with Council's decision, such that respect for the decision-making processes of Council is fostered.
- 5.5 Members shall conduct themselves at all Council and Committee Meetings with decorum, in accordance with the Thames Centre's Procedural By-Law.
- 5.6 In accordance with the *Municipal Act, 2001* and the *Municipal Conflict of Interest Act*, every Member shall exercise his or her power and discharge his or her official duties in accordance with the following guiding principles:

- a) Seek to advance the common good of Thames Centre;
- b) Exercise care, diligence and skill that a reasonably prudent person would exercise in similar circumstances;
- c) Exercise his or her powers only for the purposes for which they were intended; and,
- d) Truly, faithfully and impartially exercise his or her office to the best of his or her knowledge and ability.

PART 6: CONFLICT OF INTEREST

- 6.1 Members have strict obligations to avoid conflicts of interest by taking the following steps whenever a member has a direct or indirect pecuniary interest in any matter that is before Council in a meeting where the member is present:
 - (i) disclose the general nature of the member's interest prior to any consideration of the matter in the meeting;
 - (ii) refrain from participating in the discussion of the matter or in any vote on the matter; and,
 - (iii) refrain from attempting to influence the voting on the matter or question, before, during or after the meeting.
- 6.2 All members have important ethical and statutory obligations to adhere to the steps outlined above to ensure avoidance of any conflict of interest in connection with carrying out the obligations of the Member's office. Each Member must declare the conflict of interest and general nature thereof verbally at the beginning of each meeting and provide the Clerk with the signed declaration in accordance with *Appendix D* attached.
- 6.3 While the Integrity Commissioner may provide general interpretation of the Municipal Conflict of Interest Act (MCIA), it is expected that members seek independent legal advice on a specific question of individual compliance with the Act. The ability to request information about the application of, and advice by members, regarding sections 5, 5.1, and 5.2 of the Municipal Conflict of Interest Act to members of Council and of local boards will become the responsibility of the Integrity Commissioner on March 1, 2019.
- 6.4 Members shall be responsible for ensuring that they are familiar with the *Municipal Conflict of Interest Act*. If, upon review by the Integrity Commissioner, a complaint is deemed to be a matter covered by the *Municipal Conflict of Interest Act*, the Integrity Commissioner shall advise the complainant, with an explanation, in writing, and an investigation may be conducted in accordance with powers and duties of integrity commissioner.

PART 7: GIFTS AND PARTICIPATION AT EVENTS

- 7.1 No Member shall solicit or accept any gift or accept or receive a fee, advance, cash or personal benefit that is directly or indirectly connected with the performance of his or her duties of office. For the purposes of this provision any gift provided to a Member's child, parent or spouse with the Member's knowledge shall be deemed to be a gift accepted by that Member;
- 7.2 The Municipality recognizes that moderate hospitality and participation in charitable non-profit fundraising and business events is an accepted facet of community participation and business relationships. Accordingly, the following types of gifts are recognized as exceptions to the prohibition in Section 7.1:
 - a) gifts that are received as an incident of protocol or social obligation that normally and reasonably accompany the responsibilities of office;
 - token gifts such as souvenirs, mementoes and commemorative gifts that are given in recognition of service on a committee for speaking at an event or representing the Municipality at an event;
 - food and beverages consumed at lunches dinners charity fundraisers banquets receptions ceremonies or similar events if the Member's attendance serves a legitimate municipal purpose;
 - communications to the offices of a Member including subscriptions to newspapers and periodicals;
 - e) compensation authorized by law;
 - f) political contributions that are offered accepted and reported in accordance with applicable law;
 - g) services provided without compensation by persons volunteering their time;
 - h) gifts of admission to dinner, charity fundraisers, banquets, receptions, ceremonies, cultural events, sporting events, business galas, political events and similar events if the Member's attendance serves a legitimate municipal purpose;
 - reasonable payment for participation in or organizing any reception, dinner, gala, golf tournament, or similar event to support charitable causes or a political fundraising event and food, lodging, transportation or entertainment from a not for profit non-government organization;
- 7.3 Within 30 days of receipt of any gift described in Section 7.2, Members shall file a disclosure statement in accordance with the format set forth in *Appendix A* attached with the Integrity Commissioner for any gift that exceeds \$200 in value. If the value of any gift described in Section 7.2 exceeds \$500 or if the total value of such gifts received from any one source during one calendar year exceeds \$1,000 the Member shall file a disclosure statement with the Integrity Commissioner within 30 days of the receipt of the gift. Every disclosure statement shall indicate: *Appendix A*.

- (i) the nature of the gift;
- (ii) its source and date of receipt;
- (iii) the circumstances under which it was received; and
- (iv) its estimated value.
- 7.4 Every disclosure statement to the Integrity Commissioner and as anticipated in 7.3 above shall be a matter of public record.
- 7.5 The Integrity Commissioner shall report to Council annually on all gifts received by Members that are disclosed in accordance with Section 7.2.
- 7.6 The Integrity Commissioner shall examine every disclosure statement filed with him or her to ascertain whether the receipt of the gift might in her or his opinion create a conflict between a private interest and the public duties of the Member.
- 7.7 If the Integrity Commissioner makes a preliminary determination of a conflict the Member shall be asked to justify receipt of the gift.
- 7.8 If the Integrity Commissioner determines that receipt of the gift was prohibited he or she shall report the findings to Council.

PART 8: INTERACTION WITH THE PUBLIC, OTHER MEMBERS and MUNICIPAL STAFF

- 8.1 Members have a duty to treat members of the public, each other and staff with respect and dignity and without abuse, bullying or intimidation.
- 8.2 Members have a duty to ensure that the Municipality's work environment is safe and free from discrimination and harassment
- 8.3 Members are to recognize that Employees serve Council and work for the municipal corporation under the direction of the Chief Administrative Officer. Council directs Employees through its decisions as recorded in the minutes and resolutions of Council. The role of Employees is to provide advice and services that are based on political neutrality, objectivity and professional judgment which may not necessarily reflect the opinion or position of any single Member. Members have no individual capacity to direct Employees to perform specific functions.
- 8.4 Inquiries of Employees from Members should be directed to the Chief Administrative Officer or the appropriate Department Head.
- 8.5 No Member shall compel Employees to engage in partisan political activities or be subjected to threats, discipline or discrimination for refusing to engage in any such activity.

- 8.6 Members shall show respect for the professional capacities of Municipal Employees. Some Employees have professional credentials (examples: Chartered Professional Accountant) which create separate legal and ethical obligations for those Employees. Members shall refrain from any conduct which may deter, interfere or unduly influence Employees in such a manner as to result in them violating their professional legal or ethical obligations.
- 8.7 Certain Employees hold positions within the administration of justice. Members shall refrain from making requests or statements or otherwise taking action which may be construed as an attempt to influence the independence of staff working within the administration of justice.

PART 9: IMPROPER USE OF INFLUENCE

- 9.1 No Member shall use his or her office to seek to influence any decision made or to be made by Council to the Member's private advantage or to the advantage of another person.
- 9.2 No Member shall use his or her office to seek to influence or interfere with the administration or enforcement of the Municipality's regulatory By-Laws or other laws enforced by the Municipality. Notwithstanding the foregoing, it is recognized that Members of Council may in good faith raise the concerns of residents with Municipal Employees for the purpose of determining if those concerns can be resolved having due regard for the public interest in fair and impartial By-Law enforcement.
- 9.3 All applicants for Municipal positions shall have an equal opportunity to obtain such employment. No Member shall use his or her office to seek to inappropriately influence the hiring of specific individuals for any position within the Municipality.
- 9.4 Nothing in this Section prohibits a Member from providing a reference for an applicant for any position within the Municipality, or offering his or her opinions and voting on any decision to hire a Chief Administrative Officer.
- 9.5 No Member shall support any cause or third party using the Municipality's corporate logo or the Municipal letterhead in any communication intended to solicit funds without a vote or resolution of Municipal Council.

PART 10: CONFIDENTIAL INFORMATION

10.1 Members shall hold in strict confidence all Confidential Information concerning matters dealt with in-camera. No Member shall release, make public or in any

- way divulge any such Confidential Information or any aspect of the in-camera deliberations unless expressly authorized by Council or required by law.
- 10.2 No Member shall release, make public or in any way divulge any such Confidential Information acquired by virtue of his or her office unless expressly authorized by Council or required by law. The capacity to release Confidential Information can only be made by a majority of Council, and no individual member of Council has authority to waive this privilege.
- 10.3 No Member shall use information gained in the execution of his or her office that is not available to the general public for any purpose other than his or her official duties.
- 10.4 No Member shall access or attempt to gain access to Confidential Information in the custody of the Municipality except to the extent necessary for the performance of his or her duties as a Member and not prohibited by this Code or any other statute, By-Law or policy.
- 10.5 Members are only entitled to Confidential Information in the possession of the Municipality that is relevant to matters before the Council or Committee. Beyond this entitlement, Members have the same level of access to information as does any other citizen.

PART 11: COMMUNICATIONS AND MEDIA RELATIONS

- 11.1 In order to foster respect for the decision-making process of Council, Members shall fairly and accurately communicate the decisions of Council, even if they disagree with a majority decision of Council, and/or voted in the minority. Members may publicly express disagreement with a decision, but are to do so in a respectful manner.
- 11.2 In communications with the media, Members shall not indicate, implicitly or explicitly, that they speak on behalf of Council, unless they have been authorized to do so by Council.
- 11.3 Members shall refrain from making disparaging remarks about other Members, members of the public, Employees or Council's process and decisions.

PART 12: MUNICIPAL ELECTION CAMPAIGNS

- 12.1 Members of Council are required to comply with the *Municipal Elections Act, 1996* and the Municipality's Use of Corporate Resources Policy.
- 12.2 No Member shall use Municipal property, including the Municipality's logo, for any election campaign or campaign related activities.

- 12.3 No Member shall undertake campaign related activities on Municipally-owned lands, with the exception of the permissible use of campaign signs along road allowances, and in compliance with any local sign By-Laws, as applicable.
- 12.4 No Member shall use the services of Employees in work for his or her (re)election during hours in which those Employees are being paid by the Municipality. The participation of Municipal staff with respect to municipal elections is generally discouraged.

PART 13: CONDUCT OF FORMER MEMBERS

- 13.1 The Municipality shall not hire or award any contract to any former Member for a period of 12 months from the date the former Member ceased to hold office except where the former Member is the successful bidder through a quote or tender consistent with appropriate Municipality policies.
- 13.2 A former Member may not lobby the Municipality or any Member for a period of 12 months from the date the former Member ceased to hold office.

PART 14: USE OF MUNICIPAL PROPERTY

- 14.1 Members may only use Municipal property, including land, facilities, equipment, supplies, services, staff or other resources (for example, Municipally-owned materials, computers, networks, websites) for activities directly connected with the discharge of their official Municipal duties.
- 14.2 Occasional or incidental personal use of Municipal computers, phones or similar devices and communication systems is acceptable, subject to the provisions of the *Municipal Elections Act*. Such use may also be subject to the *Municipal Freedom of Information and Protection of Privacy Act*.
- 14.3 No Member shall obtain financial gain from the use or sale of Municipally-developed intellectual property including inventions, cultural materials, computer programs, technical innovations, or other items capable of being patented, or copyrighted, as all such property remains exclusively that of the Municipality.

PART 15: NEPOTISM

- 15.1 No Member shall attempt to influence the hiring or promotion of a Spouse or Immediate Relative.
- 15.2 No Member shall make any decision or participate in the process to hire, transfer, promote, demote, discipline or terminate a Spouse or Immediate Relative.
- 15.3 If a Spouse or Immediate Relative of a Member is an applicant for employment

with the Municipality or candidate for promotion or transfer, the Spouse or Immediate Relative will proceed through the usual selection process with no special consideration.

- 15.4 No Member shall place himself or herself in a position where he or she could have influence over their Spouse or Immediate Relative's employment.
- 15.5 No Member shall attempt to use a Spouse or Immediate Relative relationship for financial or other gain.

PART 16: OBSTRUCTION OF INTEGRITY COMMISSIONER

- 16.1 No Member shall obstruct the Integrity Commissioner in the carrying out of their responsibilities.
- 16.2 It is a violation of this Code to obstruct any staff member acting under the instruction of the Integrity Commissioner in applying or furthering the objectives or requirements of this Code, in attempting to gather information or data, or in the general conduct of duties with respect to a Code of Conduct investigation.
- 16.3 Examples of obstruction under sections 16.1 or 16.2 include the destruction of documents, the erasure of electronic documents, withholding or concealing the existence of documents and refusal to respond to inquiries from the Integrity Commissioner within 15 days of receipt of same.

PART 17: REPRISALS

17.1 No Member shall seek any reprisal or threaten any reprisal against a complainant or any other person for providing relevant information to the Integrity Commissioner in the course of inquiry pursuant to a complaint.

PART 18: INTERPERSONAL CONDUCT AND COMMUNICATIONS:

18.1 REQUIREMENTS

Members have important legal responsibilities and accountabilities in connection with the tone and substance of interpersonal interactions, conduct or communications pursued in the context of carrying out the activity of a municipal Councillor.

18.2 MUNICIPAL POLICIES

The purpose of this section of the *Code of Conduct* and the appended policies is to ensure that Members governed by this *Code of Conduct* understand and comply with standards of conduct required at law in terms of their interpersonal interactions, communications and conduct.

Policies appended:

• Respect in the Workplace (Workplace Harassment and Violence)

The Municipal Corporation and Members, as agents of the Municipal Corporation share important obligations for ensuring compliance with required standards of interpersonal conduct and interactions. A failure to adhere to the required Standards of Conduct can expose both the Municipality and individual Members to potential liabilities.

PART 19: COMPLIANCE / ACCOUNTABILITY / ENFORCEMENT

The Municipality has important obligations and interests in ensuring compliance with the ethical and interpersonal conduct standards required of Members by this Code of Conduct.

The Municipality has an interest and obligation to respond to all allegations, complaints or incidents of alleged conduct inconsistent with the standards outlined in this *Code of Conduct* (and appended policies) in a manner consistent with the interests and legal obligations of the Municipality.

The Municipality recognizes that the Municipality and the Members have a mutual interest in providing and encouraging access to compliance/enforcement mechanisms in connection with the conduct required by this *Code* that deliver objective, independent, skilled and efficient determinations in connection with alleged misconduct by any Member.

The Municipality shall appoint an Integrity Commissioner pursuant to Section 223.3(1) of the Municipal Act to inquire into and determine any alleged non-compliance with the standards of conduct defined in the *Code of Conduct* and to investigate and advise on the (MICA) in March 2019 and thereafter by a Member.

In all circumstances where the Municipality becomes aware of an allegation that a Member has engaged in any prohibited activity or breached any standard of conduct outlined in this *Code of Conduct*, whether by informal communications or formal complaints, the matter will be addressed as follows:

- (i) The "informal" complaint procedure attached as *Appendix 1* may be followed but is not mandatory;
- (ii) Any issue of non-compliance with the *Code of Conduct* shall be referred to the Integrity Commissioner through the Complaint Protocol attached as *Appendix 3*;
- (iii) The Integrity Commissioner shall conduct an Inquiry to determine whether the Member has engaged in conduct in contravention of the *Code of Conduct;* (except as in Complaints Prior to an Election)

- (iv) In planning and pursuing the relevant inquiry the Integrity Commissioner may proceed consistent with the procedural aspects of any policies addressing the subject of the alleged infringement and exercise his/her powers under Section 33 and Section 34 of the *Public Inquiries Act*;
- The inquiry pursued by the Integrity Commissioner shall be an independent inquiry; independent of the Municipality or any of its agents, employees or members;
- (vi) Where the Integrity Commissioner determines that he/she has reasonable grounds to believe that there has been a contravention of any other act or the *Criminal Code*, the Integrity Commissioner shall refer the matter to the appropriate authority; suspend his/her inquiry and report the suspension to Council. In these circumstances Council will pursue the necessary steps to ensure that the matter is addressed consistent with the Municipality's obligations at law and any relevant Municipal policies;
- (vii) Where the Integrity Commissioner completes an inquiry and determination of the matter, he/she shall prepare a written report of his/her findings as to whether a Member has contravened the Code of Conduct. In preparing the report, the Integrity Commissioner may disclose such matters as are necessary for the reporting to Council. The Report shall be delivered to Council. Where a contravention of the Code is substantiated, Council may impose the Penalty;
- (viii) The municipality shall consider written reports/findings of the Integrity
 Commissioner in open session unless otherwise prohibited by another Act e.g.
 (MFIPPA) or regulation;
- (ix) Where the Integrity Commissioner determines that a Member has contravened the Code of Conduct, the Integrity Commissioner shall recommend the penalty; such penalty shall be within the remedial parameters defined in the Municipal Act, 2001;
- (x) **Penalties:** Where a Member is found to have breached any standard of conduct required by the *Code of Conduct*, the penalty will be determined by the Council on the advice of the Integrity Commissioner. In determining the penalty the Council shall take into consideration the nature and degree of the current breach of the Code and any prior non-compliance with the *Code of Conduct* by the Member.

(xi) Exception: (Upon implementation of Bill 68 amendments related to MCIA)

Where a Code of Conduct breach is alleged,

- i) the member may take part in the discussion of the matter, including making submissions to council or the local board, as the case may be, and may attempt to influence the voting on any question in respect of the matter, whether before, during or after the meeting. However, the member is not permitted to vote on any question in respect of the matter.
- ii) In the case of a meeting that is not open to the public, the member may attend the meeting or part of the meeting during which the matter is under consideration.

Penalties imposed in connection with breaches of the *Code of Conduct* pursuant to the Code may include:

- 1. A written reprimand; and or;
- 2. Suspension of remuneration paid to a Member with respect to services up to 90-days; and or;
- 3. The Integrity Commissioner can offer remedial remedies.

Refusal to Conduct Investigation

- 1. If the Integrity Commissioner is of the opinion that the referral of a matter to him or her is frivolous, vexatious or not made in good faith, or that there are no grounds or insufficient grounds for an investigation, the Integrity Commissioner shall not conduct an investigation, or, where that becomes apparent in the course of an investigation, terminate the investigation.
- Complaints referred that are repetitious in nature, not germane to the Code of Conduct in the opinion of the Integrity Commissioner, deemed frivolous and without substance in the opinion of the Integrity Officer, OR, where the complaint is deemed vexatious in the opinion of the Integrity Commissioner, complaints shall not be advanced to an investigation stage.
- 3. Other than in exceptional circumstances, the Integrity Commissioner will not report to Council or a local board (restricted definition) on any complaint described in subsections (1) and (2) except as part of an annual or other periodic report.
- 4. An application may only be made within six weeks after the applicant became aware of the alleged contravention.

Complaints or Reports Prior to Election

No complaint regarding a Member who is a candidate in an election may be accepted by the Integrity Commissioner for review and/or investigation between Nomination Day for a regular election and ending of voting day in any year in which a regular municipal election will be held. The Integrity Commissioner shall hold such complaint in abeyance until after voting day in a regular election year and advise the complainant of the process.

<u>PART 20: OTHER COMPLIANCE/ENFORCEMENT RIGHTS BEYOND THE REFERRAL</u> TO THE INTEGRITY COMMISSIONER

While the Municipality encourages complainants, Members and all parties to access and support the use of the Integrity Commissioner as the means of addressing any issues of non-compliance with the *Code of Conduct* by Members, the Municipality has an obligation and commitment to support complainants or potential complainants access to the following processes in connection with allegations of prohibited activity, conduct or communications.

1. Complaints of Harassment (*Code or Personal*), Discrimination, Violence by Employees, Members of Council

- Access to the procedures committed to in the Municipality's relevant Policies (e.g. informal resolution, mediation, complaint procedures);
- Complainants also have a right to file complaints with the Ontario Human Rights Tribunal (in connection with human rights allegations) and complaints with the Ministry of Labour (in connection with allegations of violence, threats of violence or personal harassment).

2. Complaints Regarding Allegations of Conduct Regulated by the Criminal Code

- Complaints can be directed to the Ontario Provincial Police, or the force
 responsible for the jurisdiction in which the alleged incident occurred, to pursue
 an investigation under Section 122 of the *Criminal Code of Canada* where
 allegations of fraud or breach of trust are made in connection with a Member
 carrying out the duties of the office;
- Complaints can be directed to the Ontario Provincial Police, or the force
 responsible for the jurisdiction in which the alleged incident occurred, to pursue
 an investigation under Section 122 of the Criminal Code of Canada regarding
 allegations of a Member's involvement in demands for, acceptance of, offering or
 agreement to accept a loan, reward, benefit or their advantage from any person,
 in connection with the performance of the duties of the Member in the office;

3. Complainant's Direct Dealings with Members in Connection with Concerns of Non-Compliance with the Code of Conduct

- Any person who believes that a Member has infringed any standard under this Code of Conduct can advise the Member of the concern directly (verbally or in writing) that their activity infringes the Code of Conduct;
- Such person (complainant) may directly encourage the Member to stop the offending activity;
- Such person (complainant) should keep a record of the incident, including date, time, location, persons present and any other relevant information.

PART 21: JUDICIAL INVESTIGATION

In circumstances where liability is denied and the alleged misconduct is serious in nature, Council may pass a resolution, pursuant to s. 274(1) of the *Municipal Act*, requesting a judicial investigation into the Member of Council, or Council's Local Board or Committee Member's conduct.

PART 22: SUMMARY

The Municipality and all Members of Council share an important interest and responsibility in ensuring that the standards of conduct required under this *Code of Conduct* are understood, maintained and where necessary enforced by holding Members accountable.

The standards reflect the ethical and legal context in which the Municipality and Members must deliver services to the community served by the Council and Members. Deviations from the standards of conduct outlined in this *Code of Conduct* leave the Municipality, Council and individual Members exposed to the following:

- Reputational risk;
- Loss of credibility in the community;
- Risks of significant liabilities.

All Members of Council are expected to be knowledgeable of the contents of this *Code of Conduct* and of the appended Policies, and to adhere to the standards of conduct defined in the *Code of Conduct* and Policies.

Appendix 1 - INFORMAL COMPLAINT PROCEDURE

Individuals (for example, Municipal employees, members of the public, members of Council or local boards (restricted definition), or organizations (including local boards (restricted definition) who have identified or witnessed behaviour or an activity by a member of Council or a local board (restricted definition) that they believe is in contravention of the *Code of Conduct for Members of Council and Local Boards* (*Restricted Definition*) the "Code of Conduct" would address the prohibited behaviour or activity themselves as follows:

- advise the member that the behaviour or activity contravenes the Code of Conduct;
- (2) encourage the member to stop the prohibited behaviour or activity;
- (3) keep a written record of the incidents including dates, times, locations, other persons present, and any other relevant information;
- (4) tell someone else (for example, a senior staff member or an officer of the organization) about your concerns, your comments to the member and the response of the member;
- (5) if applicable, confirm to the member's satisfaction with the response of the member; or, if applicable, advise the member of your dissatisfaction with the response; and,
- (6) consider the need to pursue the matter in accordance with the formal complaint procedure outlined in *Appendix B*, or in accordance with another applicable judicial or quasi-judicial process or complaint procedure.

Individuals and organizations are encouraged to initially pursue this informal complaint procedure as a means of stopping and remedying a behaviour or activity that is prohibited by the Code of Conduct. With the consent of the complaining individual or organization and the member, the Integrity Commissioner may be part of any informal process. However, it is not a precondition or a prerequisite that those complaining pursue the informal complaint procedure prior to pursing the formal complaint procedure.

Appendix 2 - DUTIES OF A MUNICIPAL INTEGRITY COMMISSIONER

The Integrity Commissioner shall perform the duties and have the powers provided for in the Act, including but not limited to the following:

- (1) Advisory: upon proper request, provide written and/or verbal advice to individual members of Council respecting the application of the Code of Conduct and/or any other procedures, rules, and policies relating to and reflecting upon their ethical behavior, including but not limited to general interpretation of the Municipal Conflict of Interest Act (Ontario); and furthermore and when appropriate, providing the full Council with specific and general opinions and advice respecting compliance by elected officials in respect of the provisions of governing statues the Code of Conduct and any other applicable procedures, rules, and policies.
- (2) Compliance Investigation/Determinations: upon proper request from a member of Council or local board, municipal administration or one or more members of the public, to conduct an inquiry and make a determination as to any alleged contravention of the Code of Conduct or applicable procedures, rules, and policies by a member of Council or local board and, thereafter, to report the details and results of such inquiry to municipal Council.
- (3) Educational: provide the Chief Administrative Officer or as directed with an annual report of activities during the previous calendar year as Integrity Commissioner, including but not necessarily limited to advice given to Council or individual members of Council and a summary of inquiry results and determinations; furthermore, provide outreach programs to members of Council and local boards and relevant staff on legislation, protocols, and office procedures emphasizing the importance of compliance with a Code of Conduct for public confidence in Municipal Government; and, furthermore, dissemination of information available to the public on the website operated by Thames Centre.

Notwithstanding that set forth above, the parties acknowledge and agree that the function of the Integrity Commissioner is to provide advice and opinion to Council and members thereof, to provide independent complaint prevention, investigation, adjudication, and resolution to members of Council and the public, and education respecting adherence with the Code of Conduct for members of Council and other procedures, rules, and policies governing ethical behavior.

Appendix 2 (continued)

The parties hereto also acknowledge and agree the Integrity Commissioner, will perform services, and in particular those services relating to advisory and educational duties, in a manner so as to avoid duplicated advice, opinion, and cost in respect of identical requests and inquiries – for example, the Integrity Commissioner shall decline to provide individualized advice and opinion to more than one member of Council or a local board on identical issues but should choose to provide general advice to Council or such local board as a whole to answer all such inquiries. In addition, it is recognized that the Integrity Commissioner, will likely receive requests for advice on matters involving compliance with the Municipal Conflict of Interest Act (the "MCIA") – while the Integrity Commissioner may provide general interpretation of the MCIA, it is expected that individual members of Council or local boards will seek independent legal advice on a specific question of individual compliance with such legislation. (until February 28, 2019) *Appendix C*

(4) The application of sections 5, 5.1, and 5.2 of the Municipal Conflict of Interest Act to members of Council and of local boards will become the responsibility of the Integrity Commissioner on March 1, 2019.

Appendix 3 - COMPLAINT PROTOCOL

- (1) Any member of Council, staff or the public that believes they have experienced or witnessed conduct in contravention with the Code of Conduct may file a complaint and request an investigation.
- (2) All complaints shall be in writing and signed by an identifiable individual.
- (3) A complaint shall set out reasonable and probable grounds for the allegation that the member as contravened the Code of Conduct and include a support affidavit that sets out the evidence in support of the complaint.
- (4) The complaint protocol information package shall be available at the Chief Administrative Officer or Clerk office. *Appendix B*



Subject:		of Municipal Council and Council's Local rs (hereinafter referred to as "Members")
	COUNCILLOR AC	KNOWLEDGEMENT
	eding Code of Conduct has been e d the Code of Conduct for the Cor	xplained to me and I have received, read, and poration of the Thames Centre.
Councillor	Name (Please Print)	
Councillor	Signature	Date



Appendix A - Council Code of Conduct Disclosure Statement

THAMES CENTRE

Council Code of Conduct

Part 7 of the Council Code of Conduct regarding the acceptance of gifts and benefits, requires members to disclose the receipt of certain gifts and benefits if the dollar value of a single gift or benefit exceeds \$200.00 or if the total value of gifts and benefits received from one source in a calendar year exceeds \$1,000.00. This Disclosure Statement is to be used to report on such gifts and benefits and shall be filed with the clerk within 30 days of receipt of such gift or benefit, or upon reaching the annual limit. Disclosure Statements are a matter of public record.

Nature of Gift or Benefit Received:		
Source of Gift or Benefit:		
Circumstances under Which Gift or	Benefit Received:	
	\$	
Signature of Member:	Date:	
Date Statement Received by Clerk:		



Appendix B - Council Code of Conduct - Formal Complaint Form/Affidavit

THAMES CENTRE Council Code of Conduct

AFFIDAVIT OF			(full name)
,	(full name), of the		(City,
Town etc.) of		(municipa	ality of residence) in the
Province of Ontario.			
MAKE OATH AND SAY (or AFFIRM	M):		
1. I have personal knowledge of th	e facts as set out in t	this affidav	it, because
(insert reasons e.g. I work for I attended			
2. I have reasonable and probable	grounds to believe the	hat a mem	ber of the Thames
Centre Council			(specify name of
member) has contravened section			
section(s) of the Council Code of C			
are as follows:			
(Set out the statements of fact in co	ensecutively numbere	ed paragra	phs in the space below,

(Set out the statements of fact in consecutively numbered paragraphs in the space below, with each paragraph being confined as far as possible to a particular statement of fact. If you require more space please use the attached *Schedule A* form and check the appropriate box below. If you wish to include exhibits to support this complaint, please refer to the exhibits as Exhibit A, B etc. and attach them to this affidavit.)

Please see the attached Schedule A	
This affidavit is made for the purpose of Integrity Commissioner appointed by Thar	f requesting that this matter be reviewed by the mes Centre and for no other purpose.
SWORN (or AFFIRMED) before me at the)
)
(City, Town et	tc. of)
)
in the Province of Ontario on)
((date))
) Signature
)
(Signature of Commissioner)	
(Signature) A Commissioner for taking affi	idavits etc.

Please note that signing a false affidavit may expose you to prosecution under Sections 131 and 132 or 134 of the Criminal Code, R.S.C. 1985, c. C-46 and also to civil liability for defamation.



Schedule A (Additional Information)

THAMES CENTRE Council Code of Conduct

To the affidavit required under Appendix B - Council Code of Conduct – Formal Complain Form/Affidavit (If more than one page is required, please copy this blank page and mark each additional page as 2 of 2, 2 of 3, etc. at the top right corner.)		
This Schedule A referred to in the affidavit of		
(full name)		
Sworn (or Affirmed) before me on this day		
of		
A Commissioner for taking affidavits, etc.		



Appendix C - Council Code of Conduct - Request for Advice Form

THAMES CENTRE Council Code of Conduct

Name of Member:	
Telephone No.:	
Email Address:	
Advice Requested: (Please provide as mu if required.)	ch detail as possible. Attach additional pages
Signature of Requestor	Date Received by Integrity Commissioner
 Date	Date Reply Issued



Appendix D - Conflict of Interest Form

THAMES CENTRE Council Code of Conduct

Name of Member:	
Telephone No.:	
Email Address:	
Date of Council meeting:	
Agenda item number and title:	
General Nature of the Conflict of Interest:	
Signature of Council Member	Date Received by Clerk



Policy: Respect in the Workplace (Harassment and Violence)

Policy Number: C-C-1.2

Effective Date: May 9, 2016

Revised Date:

RESPECT IN THE WORKPLACE (HARASSMENT AND VIOLENCE)

Purpose:

The Municipality of Thames Centre is committed to providing and maintaining a working environment that is based on respect for the dignity and rights of everyone in the organization. It is the Municipality's goal to provide a healthy, safe work environment that is free of any form of violence or harassment.

Scope:

This policy applies to all employees of the Municipality of Thames Centre, including Members of Council, committee members, volunteers, contractors and consultants.

It applies in any location in which you are engaged in work-related activities. This includes, but is not limited to:

- the workplace (office, facilities, works yard, etc.);
- during work-related travel;
- at restaurants, hotels or meeting facilities that are being used for business purposes;
- in municipally owned or leased facilities;
- during telephone, email or other communications; and
- at any work-related social event whether or not it is municipally sponsored.

This policy also applies to situations in which you are harassed or subjected to violence in the workplace from individuals who are not employees of the organization, such as customers and suppliers, although the available remedies may be constrained by the situation.

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Definitions:

1. Discrimination

Workplace discrimination includes any distinction, exclusion or preference based on the protected grounds in the *Ontario Human Rights Code*, which nullifies or impairs equality of opportunity in employment, or equality in the terms and conditions of employment.

The protected grounds of discrimination are:

- race, colour, ancestry, citizenship, ethnic origin or place of origin;
- creed, religion;
- age;
- sex (including pregnancy and gender identity);
- sexual orientation;
- family, marital (including same-sex partnership) status;
- disability or perceived disability;
- a record of offences for which a pardon has been granted under the Criminal Records Act (Canada) and has not been revoked, or an offence in respect of any Provincial enactment.

2. Sexual Harassment

Sexual harassment includes conduct or comments of a sexual nature that the recipient does not welcome or that offend him or her. It also includes negative or inappropriate conduct or comments that are not necessarily sexual in nature, but which are directed at an individual because of his or her gender.

Both men and women can be victims of harassment, and someone of the same or opposite sex can harass someone else.

Some examples of sexual harassment are:

- sexual advances or demands that the recipient does not welcome or want;
- threats, punishment or denial of a benefit for refusing a sexual advance;
- offering a benefit in exchange for a sexual favour;
- leering (persistent sexual staring);
- displaying sexually offensive material such as posters, pictures, calendars, cartoons, screen savers, pornographic or erotic web sites or other electronic material:
- distributing sexually explicit email messages or attachments such as pictures or video files:
- sexually suggestive or obscene comments or gestures;

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- unwelcome remarks, jokes, innuendoes, propositions or taunting about a person's body, clothing or sex;
- persistent, unwanted attention after a consensual relationship ends;
- physical contact of a sexual nature, such as touching or caressing; and
- sexual assault.

3. Discriminatory Harassment

Discriminatory harassment includes comments or conduct based on the protected grounds in the Ontario Human Rights Code, which the recipient does not welcome or that offends him or her.

Some examples of discriminatory harassment are:

- offensive comments, jokes or behaviour that disparage or ridicule a person's membership in one of the protected grounds, such as race, religion or sexual orientation;
- imitating a person's accent, speech or mannerisms;
- persistent or inappropriate questions about whether a person is pregnant, has children or plans to have children; or
- inappropriate comments or jokes about an individual's age, sexual orientation, personal appearance or weight.

Harassing comments or conduct can poison someone's working environment, making it a hostile or uncomfortable place to work, even if the person is not being directly targeted. This is commonly referred to as a poisoned working environment and it is also a form of harassment.

Some examples of actions that can create a poisoned work environment include:

- displaying offensive or sexual materials such as posters, pictures, calendars, web sites or screen savers;
- distributing offensive e-mail messages, or attachments such as pictures or video files:
- practical jokes that embarrass or insult someone; or
- jokes or insults that is offensive, racist or discriminatory in nature.

4. Workplace Harassment & Bullying

Workplace harassment is a health and safety issue that is covered under the Occupational Health and Safety Act.

The Occupational Health and Safety Act defines workplace harassment as:

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"Engaging in a course of vexatious comment or conduct against a worker in a workplace that is known or ought reasonably to be known to be unwelcome."

Workplace harassment may have some or all of the following components:

- it is generally repetitive, although a single serious incident may constitute workplace harassment if it undermines the recipient's psychological or physical integrity and has a lasting harmful effect;
- it is hostile, abusive or inappropriate;
- it affects the person's dignity or psychological integrity; and
- it results in a poisoned work environment.

In addition, behaviour that intimidates isolates or discriminates against the recipient may also be included.

Some examples of workplace harassment are:

- verbally abusive behaviour such as yelling, insults and name calling including remarks, jokes or innuendos that demean, ridicule, intimidate or offend;
- workplace pranks, vandalism, bullying and hazing;
- · gossiping or spreading malicious rumours;
- excluding or ignoring someone, including persistent exclusion of a particular person from workplace-related social gatherings;
- undermining someone else's efforts by setting impossible goals with short term deadlines and deliberately withholding information that would enable a person to do their job;
- providing only demeaning or trivial tasks in place of normal job duties;
- humiliating someone;
- sabotaging someone else's work;
- displaying or circulating offensive pictures or materials;
- offensive or intimidating phone calls or emails;
- impeding an individual's efforts at promotions or transfers for reasons that are not legitimate; and
- making false allegations about someone in memos or other work related documents.

What Isn't Harassment

Workplace harassment should not be confused with legitimate, reasonable management actions that are part of a normal work function, including:

 measures to correct performance deficiencies, such as placing someone on a performance improvement plan,

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- imposing discipline for workplace infractions, or
- requesting medical documents in support of an absence from work.

It also does not include normal workplace conflict that may occur between individuals or differences of opinion between co-workers.

The Test of Harassment

It does not matter whether the harasser intended to offend the recipient. The test of harassment is whether the harasser knew or should have known that the comments or conduct were unwelcome to the other person. For example, someone may make it clear through their conduct or body language that the behaviour is unwelcome, in which case you must immediately stop that behaviour.

Although it is commonly the case, the harasser does not necessarily have to have power or authority over the victim. Harassment can occur from co-worker to co-worker, supervisor to employee and employee to supervisor.

5. Workplace and Domestic Violence

Workplace and domestic violence that may occur in the workplace are health and safety issues, which are covered under the Occupational Health and Safety Act.

Workplace Violence

Workplace violence is defined under the Occupational Health and Safety Act as:

- the exercise of physical force by a person against a worker, in a workplace, that causes or could cause physical injury to the worker;
- an attempt to exercise physical force against a worker, in a workplace, that could cause physical injury to the worker;
- a statement of behaviour that is reasonable for a worker to interpret as a threat to exercise physical force against the worker, in a workplace, that could cause physical injury to the worker.

It is defined broadly enough to include acts that may be considered criminal. Workplace violence includes:

- physically threatening behaviour such as shaking a fist at someone, finger pointing, destroying property, throwing objects;
- intimidating behavior that causes the recipient to have a fear of physical violence:
- obscene or harassing telephone calls;
- verbal or written threats to physically attack a worker
- leaving threatening notes or sending threatening emails;
- wielding a weapon at work;

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- stalking someone;
- physically aggressive behaviours including hitting, shoving, standing excessively close to someone in an aggressive manner, pushing, kicking, throwing an object at someone, and physically restraining someone or any other form of physical or sexual assault; and
- destruction of workplace or co-worker property.

Violence that occurs outside the normal workplace but which has an impact on the working environment, including working relationships, may also be considered violence in the workplace.

Domestic Violence

If you are experiencing domestic violence that would likely expose you, or other workers, to physical injury that may occur in the workplace, we will take every precaution reasonable to protect you and your co-workers in the circumstances. This may include some or all of the following:

- · creating a safety plan;
- contacting the police;
- establishing enhanced security measures such as a panic button, code words, and door and access security measures;
- screening calls and blocking certain email addresses;
- setting up priority parking or providing escorts to your vehicle or to public transportation;
- adjusting your working hours and location so that they are not predictable; and
- facilitating your access to counselling through the Employment Assistance Program or other community programs.

We appreciate sensitivity of these issues and will do our best to assist you as discreetly as possible while maintaining your privacy.

Preventing Harassment and Violence:

It is our mutual responsibility to ensure that we create and maintain a harassment and violence-free workplace and address violence and/or the threat of violence from all possible sources (including customers, clients, employers, supervisors, workers, strangers and domestic/intimate partners).

The Municipality of Thames Centre will do its part by not tolerating or condoning discrimination, harassment or violence in the workplace. This includes making everyone in our organization aware of what behaviour is and is not appropriate, assessing the risk of workplace violence, investigating complaints and imposing suitable corrective measures.

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Duties of Supervisors

Supervisors are expected to assist in creating a harassment free workplace and to immediately contact the Workplace Respect Committee if they receive a complaint of workplace harassment or violence or witness or are aware of harassing or violent behaviour. Supervisors must also take every reasonable precaution to protect employees from workplace violence, including evaluating a person's history of violent behaviour to determine whether and to whom this employee poses a risk. In making this evaluation supervisors should consider:

- whether the person's history of violence was associated with the workplace or work;
- whether the history of violence was directed at a particular employee or employees in general; and
- how long ago the incidence of violence occurred.

In certain circumstances, supervisors may have a duty to provide information about a risk of workplace violence from a person with a history of violent behaviour if an employee can be expected to encounter that person during the course of his or her work, and the risk of workplace violence is likely to expose the employee to physical injury. Supervisors will only release as much personal information about the person with a history of violent behaviour as is reasonably necessary to protect an employee from physical injury.

Duties of All Employees

You must do your part by ensuring that your behaviour does not violate this policy and by fostering a work environment that is based on respect and is free of harassment.

You are also required to report to your Supervisor or the Workplace Respect Committee, the existence of any workplace violence or threat of workplace violence.

Procedure for Resolving and Investigating Harassment Complaints:

Informal Procedure

If you believe that you are being harassed, the first thing to do is to tell the person to stop. Do so as soon as you receive any unwelcome comments or conduct. Although this may be difficult to do, telling the person you don't like their actions is often enough to stop the behaviour.

Some of the things you can say that might stop the behaviour include:

- "I don't want you to do that."
- "Please stop doing or saying . . . "
- "It makes me uncomfortable when you ..."

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"I don't find it funny when you . . .

If the harassment continues after you have confronted the individual, you may want to provide him or her with a written statement of the situation. Include specific details of the behaviour you consider to be harassing, your request to the harasser to stop and your expectations that he or she will stop. Provide details of the next steps you plan to take if the harassment does not stop (e.g., filing a formal complaint). Make sure you keep a copy of this statement for yourself.

It helps to keep a record of any incident(s) that you experience. This includes when the harassment started, what happened, whether there were any witnesses and what was your response.

If you believe that someone who is not a member of our organization (e.g., a customer, supplier, etc.) has harassed or discriminated against you, please report the harassment to your Supervisor or a member of the Workplace Respect Committee. Although the Municipality has limited control over third parties, we will do our best to address the issue and prevent further problems from arising.

Formal Procedure

If the complaint cannot be resolved informally or if it is too serious to handle on an informal basis, you may bring a formal complaint to the Workplace Respect Committee.

The Workplace Respect Committee consists of:

- Chief Administrative Officer: and
- Clerk

The Workplace Respect Committee may also call upon the services of an outside investigator as deemed necessary to ensure an objective investigative process.

If you initiate a formal complaint we will need as much written information as possible, including the name of the person you believe is harassing you, the place, date and time of the incident, and the names of any possible witnesses. A copy of the Workplace Respect Complaint form is available from the Workplace Respect Committee.

It is important that we receive your complaint as soon as possible so that the problem does not escalate or happen again. Once we receive your complaint, we will initiate a formal investigation if it is necessary and appropriate to do so.

Discrimination and harassment are serious matters. Therefore, if you decide not to make a formal complaint, we may still need to investigate the matter and take steps to prevent further harassment. For example, the Municipality may need to continue with an investigation if the allegations are serious or if there have been previous complaints or incidents involving the respondent.

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Please note that it is the Municipality's policy not to investigate anonymous complaints unless there are extenuating circumstances.

<u>Investigation Procedure</u>

The Workplace Respect Committee will commence an investigation as quickly as possible. They may choose to use either an internal or external investigator, depending on the nature of the complaint.

The investigation will include:

- interviewing the complainant and respondent to ascertain all of the facts and circumstances relevant to the complaint, including dates and locations
- interviewing witnesses, if any;
- reviewing any related documentation; and
- making detailed notes of the investigation and maintaining them in a confidential file.

Once the investigation is complete, a summary of the findings will be provided to the complainant and the respondent. Should an investigator(s) be utilized, he/she will prepare a detailed report of the findings to the Chief Administrative Officer. A summary of the findings will be provided to the complainant and respondent.

It is the Municipality's goal to complete any investigation and communicate the results to the complainant and respondent within thirty (30) days after receiving a complaint, where possible.

Corrective Action

The Chief Administrative Officer will determine what action should be taken as a result of the investigation involving municipal employees.

Should an investigation involve a Member of the Municipal Council, the remaining Members of Council will determine the appropriate action to be taken as a result of the investigation.

The Workplace Respect Committee will inform the complainant and respondent whether (but not necessarily what) corrective measures were taken, if any were necessary.

If a finding of harassment is made, the Municipality will take appropriate corrective measures, regardless of the respondent's seniority or position in the Municipality.

Corrective measures may include one or more of the following:

- discipline, such as a verbal warning, written warning or suspension without pay;
- termination with or without cause:

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- referral for counselling (sensitivity training, anger management training, supervisory skills training) or attendance at educational programs on workplace respect;
- a demotion or denial of a promotion;
- · reassignment or transfer;
- financial penalties such as the denial of a bonus or performance related salary increase; and
- any other disciplinary action deemed appropriate under the circumstances.

If there is not enough evidence to support the complaint, corrective measures will not be taken.

If you make a complaint in good faith and without malice, regardless of the outcome of the investigation, you will not be subject to any form of discipline. The Municipality will, however, discipline or terminate anyone who brings a false and malicious complaint.

Procedure for Resolving and Investigating Workplace Violence:

Workplace Violence

You have the right to refuse work if workplace violence is likely to endanger you. In that instance, please immediately contact your supervisor at which point appropriate measures will be taken to protect you and investigate the situation. You will be moved to a safe place as near as reasonably possible to your normal work station and will need to be available for the purposes of investigating the incident. In some circumstances, subject to the provisions of the collective agreement, you may be provided with reasonable alternative work during normal work hours.

In certain circumstances, the Municipality may contact the police, or other emergency responders as appropriate, to assist, intervene or investigate workplace violence. Details about the measures and procedures for summoning immediate assistance will be provided and may include:

- equipment to summon assistance such as personal alarms, phones, cell phones, etc.
- emergency telephone numbers and/or email addresses;
- emergency procedures

Provided the situation is dealt with quickly and the danger to workers is removed, the necessity of work refusal may be alleviated.

Investigation Procedure

You are required to report the existence of any workplace violence or threat of workplace violence to your supervisor or the Workplace Respect Committee. The Workplace Respect Committee will commence an investigation as quickly as possible.

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We may choose to use either an internal or external investigator, depending on the nature of the incident.

The investigation will include:

- conducting interviews of relevant individuals to ascertain all of the facts and circumstances relevant to the complaint, including dates and locations
- · reviewing any related documentation; and
- making detailed notes of the investigation and maintaining them in a confidential file

Once the investigation is complete, the investigator(s) will prepare a detailed report of the findings. A copy of the report will be provided to the Joint Health and Safety Committee

Corrective Action

The Chief Administrative Officer will determine what action should be taken as a result of the investigation involving municipal employees.

Should an investigation involve a Member of the Municipal Council, the remaining Members of Council will determine the appropriate action to be taken as a result of the investigation.

If a finding of workplace violence is made, the Municipality will take appropriate corrective measures, regardless of the respondent's seniority or position in the Municipality.

Corrective measures may include one or more of the following:

- discipline, such as a verbal warning, written warning or suspension without pay;
- · termination with or without cause;
- referral for counseling (sensitivity training, anger management training, supervisory skills training) or attendance at educational programs on workplace respect;
- a demotion or denial of a promotion;
- reassignment or transfer;
- financial penalties such as the denial of a bonus or performance related salary increase; and
- any other disciplinary action deemed appropriate under the circumstances.

If there is not enough evidence to support the complaint, corrective measures will not be taken.

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If you make a complaint in good faith and without malice, regardless of the outcome of the investigation, you will not be subject to any form of discipline. The Municipality will, however, discipline or terminate anyone who brings a false and malicious complaint.

Procedures for Addressing Domestic Violence:

If you are experiencing domestic violence or believe domestic violence may occur that would expose you to physical injury in the workplace, you may seek immediate assistance by contacting a member of the Workplace Respect Committee. The Workplace Respect Committee will assist in preventing and responding to the situation, which may include seeking assistance of the local police.

Confidentiality of Complaints and Investigations:

The Municipality recognizes the sensitive nature of harassment and violence complaints and the Municipality will keep all complaints confidential, to the extent that the Municipality is able to do so. The Municipality will only release as much information as is necessary to investigate and respond to the complaint or situation or if required to do so by law.

Out of respect for the relevant individuals, it is essential that the complainant, respondent, witnesses and anyone else involved in the formal investigation of a complaint maintain confidentiality throughout the investigation and afterwards.

Protection from Retaliation:

The Municipality will not tolerate retaliation, taunts or threats against anyone who complains about harassment or violence or takes part in an investigation. Any person, who taunts, retaliates against or threatens anyone in relation to harassment or violence complaint may be disciplined or terminated.